

This section consists of summaries of the FY12 Budget by major category and by cost center in the six major operating funds: General, Utility, Germantown Athletic Club, Great Hall, Sanitation and Stormwater. It also contains pie charts of General Revenues and Expenditures, CIP Project Listings, Personnel Staffing Schedule, Special Revenue Funds, Internal Service Funds and Fiduciary Funds.

**TOTAL EXPENDITURE BUDGET** – The schedule, which appears on the next two pages, summarizes revenues and expenditures for all fund types by category or nature of revenue and expenditure for FY12. It is compared to the estimated total for FY10. The significant totals are carried forward to the City Administrator's transmittal letter in analyzing major changes in operating and capital expenditures. The impact to fund balance is also provided. Pie charts illustrate revenues and expenses by General Fund, Utility Fund, Germantown Athletic Club Fund, Great Hall Fund, Sanitation Fund, Stormwater Fund and Special Revenue Fund.

**GENERAL FUND** – The summary of the General Fund Budget is on pages 42 and 43. The details of General and Special Revenues are found in the last section of the document. Expenditures are summarized by cost center and grouped by program. General Fund expenditures that include engineering, public services and information technology services are charged to the Utility Fund, which is reimbursed by the expense reimbursement line of the General Fund Budget Summary. Three years of history, including FY11 and five years of projections including FY12, are presented. The bottom line in this schedule is the ending fund balance for each of the fiscal years. A detail of the General Fund's fund balance is outlined in this section under the heading Discussion of General Fund Reserves.

The General Fund Summary reflects the carry forward resources from prior year revenues, which carries forward prior year expenditure obligations. This change accounts for the variance between ending and beginning fund balance figures.

**PIE CHARTS** – Pie charts are presented for General Fund Revenues and Expenditures in order to demonstrate the proportional relationships of the General Fund Budget. Beneath the pie charts are comparative summaries of major categories of revenues and expenditures by program. Similar pie charts are presented for the Utility Fund, the Germantown Athletic Club and the Great Hall Fund.

**UTILITY FUND – GERMANTOWN ATHLETIC CLUB FUND – GREAT HALL FUND – SANITATION FUND – STORMWATER MANAGEMENT FUND** – These Fund Summaries are presented in the same columnar format as the General Fund Summary. The summaries are designed to accomplish four objectives: 1) to provide a Net Operating Income amount; 2) to provide a projection of Working Capital; 3) to project Fund Equity; and 4) to project Total Net Assets. Revenues are detailed in the last section of this document. Operating Expenditures, including depreciation and interest on indebtedness, are subtracted from Total Revenues to arrive at Net Operating Income. Other adjustments to income, including depreciation and capital outlays, are added to or deducted from Net Operating Income to arrive at an estimation of cash flows. Working capital is defined as current assets less current liabilities at June 30 of each fiscal year. Components of fund equity at each of the fiscal year-ends are also described in these summaries. Contributed Capital in the Utility Fund does not include fees paid to the City by developers for infrastructure constructed by the City, but generally represents subdivision and project water and sewer lines installed by developers.

#### List of Major Funds

<b>Governmental</b>		<b>Proprietary</b>		<b>Fiduciary</b>	
General Fund	General	Utility Fund	Enterprise	Pension Fund	Trust Fund
Recreation Fund	Special	Germantown Athletic Club Fund	Enterprise	OPEB Fund	Trust Fund
State Street Aid Fund	Special	Great Hall Fund	Enterprise		
Automated Enforcement	Special	Sanitation Fund	Enterprise		
Drug Asset Forfeiture	Special	Stormwater Fund	Enterprise		
Federal Asset Forfeiture	Special	Health Fund	Internal Service		
Pickering Fund	Special	Fleet Services	Internal Service		
Ambulance Fund	Special	Allocated Expenses	Internal Service		
Capital Improvements Fund	Capital				

	General Fund	Utility Fund	Germantown Athletic Club	Great Hall Fund	Sanitation Fund	Stormwater Fund
<b>REVENUES:</b>						
Property Taxes	\$ 24,325,489	-	-	-	-	
Sales Taxes	7,132,350	-	-	-	-	
Federal and State Revenues	4,781,749	-	-	-	7,500	
Metered Water Sales	-	4,600,000	-	-	-	
Sewer Service Fees	-	2,700,000	-	-	-	
Membership Fees	-	-	2,985,000	-	-	
Aquatics Revenues	-	-	141,000	-	-	
Business Revenues	-	-	-	161,700	-	
Sanitation Fees	-	-	-	-	3,582,540	
State Gasoline Tax Allocation	-	-	-	-	-	
Automated Enforcement Revenues	-	-	-	-	-	
Drug Enforcement Revenues	-	-	-	-	-	
Federal Asset Forfeiture Revenues	-	-	-	-	-	
Pickering Complex Revenues	-	-	-	-	-	
Recreation Revenues	-	-	-	-	-	
Stormwater Fee				-		1,150,000
Other Revenues	3,491,000	500,000	592,222	-	57,000	1,800
Investment Income	235,480	65,000	2,600	-	900	
Funds from Prior Periods	450,000	-	-	-	-	
<b>FY12 Total Revenues:</b>	<b>40,416,068</b>	<b>7,865,000</b>	<b>3,720,822</b>	<b>161,700</b>	<b>3,647,940</b>	<b>1,151,800</b>
<b>Expenditures/Expenses by Category:</b>						
Personnel	24,778,193	1,547,906	1,466,857	148,487	41,439	595,850
Communications	327,906	64,100	2,600	900	4,300	5,400
Utilities	1,026,667	703,600	355,625	39,428	1,442	-
Professional	2,597,384	104,790	681,802	53,000	-	20,000
Grants	446,900	-	-	-	-	-
Other Maintenance	1,872,114	85,000	232,275	35,230	-	75,000
Vehicle Maintenance	-	-	-	-	-	-
Street Maintenance	-	-	-	-	-	235,000
Mains Maintenance	-	146,000	-	-	-	-
Supplies	1,302,155	180,700	237,100	19,289	32,000	39,000
Contract Services	-	1,200,000	-	-	3,543,220	-
Insurance	86,500	15,000	-	-	-	-
Rent	110,848	1,100	154,355	84,461	-	-
Debt Service	3,921,149	264,600	34,416	13,384	-	-
Capital Outlay	828,000	-	-	-	-	-
Depreciation	-	1,662,486	688,241	46,404	-	-
Contingency	50,000	-	-	-	-	-
Operating Transfer	1,945,000	-	-	-	-	-
Allocation/PILOT	1,154,034	1,460,621	160,813	53,977	-	25,204
Expense Reimbursement	(952,590)	-	-	-	-	-
<b>FY12 Total Expenditures/Expenses</b>	<b>39,494,260</b>	<b>7,435,903</b>	<b>4,014,084</b>	<b>494,560</b>	<b>3,622,401</b>	<b>995,454</b>
<b>Excess (Deficit)/Income (Loss)</b>	<b>921,808</b>	<b>429,097</b>	<b>(293,262)</b>	<b>(332,860)</b>	<b>25,539</b>	<b>156,346</b>
<b>Fund Balance/Net Assets:</b>						
Beg. Fund Bal./Net Assets	19,430,403	46,402,195	13,703,684	703,209	432,657	85,938
Transfer to CIP/IRP	(3,611,000)	-	-	-	-	-
End Fund Bal./Net Assets	\$ 16,741,211	46,831,292	13,410,422	370,349	458,196	242,284
Capital Outlay/Infrastructure/CIP	-	957,000	-	10,000	-	-
<b>COMPARISON TO PRIOR YEAR'S BUDGET</b>						
<b>ALL FUNDS:</b>		BUDGET '11	BUDGET '12	CHANGE	% CHANGE	
Operating Budget*	\$	54,579,615	59,624,607	5,044,992	9.2%	
Capital Budget		39,468,000	13,590,000	(25,878,000)	-65.6%	
<b>TOTAL BUDGET</b>	<b>\$</b>	<b>94,047,615</b>	<b>73,214,607</b>	<b>(20,833,008)</b>	<b>-22.2%</b>	

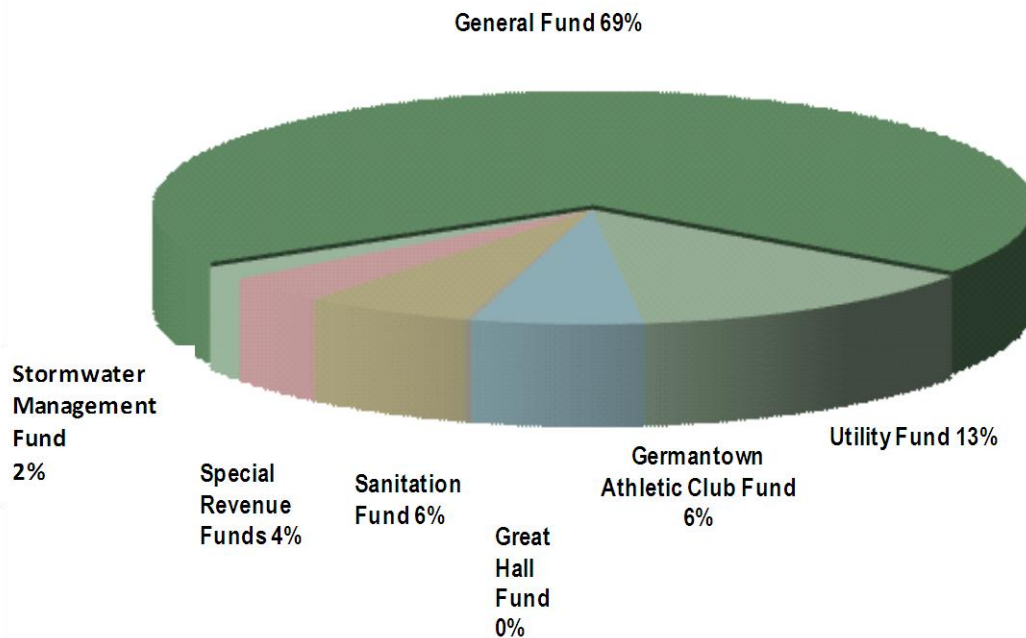
\* Includes Capital Outlay and Infrastructure.

## TOTAL EXPENDITURE BUDGET

	Special Revenue	Veh. Maint./ Alloc.	Capital Projects	Total	FY12	Increase/ Decrease	Estimated FY11	Actual FY10
REVENUES:								
Property Taxes	\$ -	-	-	24,325,489	9.3%	22,255,905	22,581,468	
Sales Taxes	-	-	-	7,132,350	1.5%	7,029,122	6,570,007	
Federal and State Revenues	-	-	-	4,789,249	0.5%	4,765,500	5,224,446	
Metered Water Sales	-	-	-	4,600,000	-6.2%	4,904,500	3,970,827	
Sewer Service Fees	-	-	-	2,700,000	-0.7%	2,720,000	2,444,113	
Membership Fees	-	-	-	2,985,000	6.0%	2,815,000	2,510,712	
Aquatics Revenues	-	-	-	141,000	-2.5%	144,600	147,204	
Business Revenues	-	-	-	161,700	-22.7%	209,222	79,222	
Sanitation Fees	-	-	-	3,582,540	-6.7%	3,839,699	3,864,615	
State Gasoline Tax Allocation	1,041,877	-	-	1,041,877	-9.9%	1,156,848	1,088,368	
Automated Enforcement Revenues	375,000	-	-	375,000	4.2%	360,000	296,415	
Drug Enforcement Revenues	350,000	-	-	350,000	0.0%	350,000	131,199	
Federal Asset Forfeiture Revenues	100,000	-	-	100,000	0.0%	-	-	
Pickering Complex Revenues	65,600	-	-	65,600	5.8%	62,000	67,191	
Recreation Revenues	368,575	-	-	368,575	0.7%	365,927	241,600	
Stormwater Fee				1,150,000				
Other Revenues	-	-	-	4,642,022	4.8%	4,427,362	5,302,787	
Investment Income	7,800	-	-	311,780	245.2%	90,330	293,977	
Funds from Prior Periods	-	-	-	450,000	-	450,000	-	
FY12 Total Revenues:	2,308,852	-	-	59,272,182	5.9%	55,946,015	54,814,151	
Expenditures/Expenses by Category:								
Personnel	690,195	656,826	-	29,925,752	6.3%	28,156,264	29,255,188	
Communications	7,000	1,600	-	413,806	5.8%	391,075	292,691	
Utilities	836,150	8,981	-	2,971,893	0.1%	2,970,047	2,498,137	
Professional	254,968	-	-	3,711,944	-6.6%	3,973,724	3,012,737	
Grants	23,000	-	-	469,900	42.9%	328,931	834,809	
Other Maintenance	9,000	87,500	-	2,396,119	2.8%	2,330,367	1,945,960	
Vehicle Maintenance	-	10,800	-	10,800	-90.0%	108,000	101,876	
Street Maintenance	1,550,000	-	-	1,785,000	5.7%	1,688,094	1,480,051	
Mains Maintenance	-	-	-	146,000	81.4%	80,500	67,605	
Supplies	422,283	17,650	-	2,250,177	10.5%	2,036,082	1,596,221	
Contract Services	-	-	-	4,743,220	-1.8%	4,827,724	4,742,547	
Insurance	29,000	712,000	-	842,500	0%	787,454	688,191	
Rent	201,800	1,700	-	554,264	2.1%	542,852	446,771	
Debt Service	-	-	-	4,233,549	25.8%	3,364,746	3,310,012	
Capital Outlay	951,650	-	-	1,779,650	236.0%	529,717	1,009,026	
Depreciation	-	39,470	-	2,436,601	6.6%	2,285,584	2,082,874	
Contingency	-	-	-	50,000	0%	-	3,926	
Operating Transfer	(1,945,000)	-	-	-	0%	(1,148,000)	647,656	
Allocation	49,900	(1,536,527)	-	1,368,022	-6.7%	1,466,092	1,219,822	
Expense Reimbursement	-	-	-	(952,590)	-10.0%	(1,058,882)	(1,273,522)	
FY12 Total Expenditures/Expenses	3,079,946	-	-	59,136,607	10.2%	53,660,372	53,362,578	
Excess (Deficit)/Income (Loss)	(771,094)	-	-					
Fund Balance/Retained Earnings:								
Beg. Fund Bal./Retained Earnings	2,264,357	35,561	-					
Transfer to CIP/IRP	-	-	-					
End Fund Bal./Ret. Earnings	\$ 1,493,263	35,561	-					
Capital Outlay/Infrastructure/CIP	-	68,000	13,043,000					
COMPARISON TO PRIOR YEAR'S BUDGET								
GENERAL FUND:				BUDGET '11	BUDGET '12	CHANGE	% CHANGE	
Operating Budget*				\$ 36,611,122	39,494,260	2,883,138	7.9%	
Capital Budget				-	-	-	0.0%	
TOTAL BUDGET				\$ 36,611,122	39,494,260	2,883,138	7.9%	

\* Includes Capital Outlay and Infrastructure.

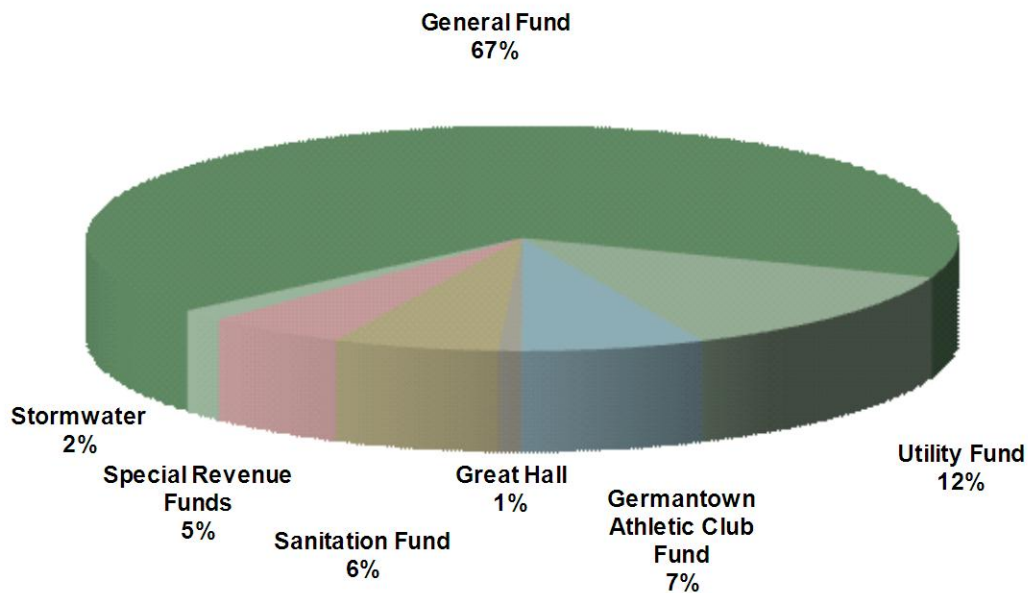
# ALL FUND REVENUES FY12



## ALL FUND REVENUES (\$000)

	2011 ESTIMATED		2012 BUDGET	
	Amount	Percent	Amount	Percent
General Fund	\$ 38,010	68%	\$ 40,416	69%
Utility Fund	7,977	14%	7,865	13%
Germantown Athletic Club Fund	3,556	6%	3,721	6%
Great Hall	130	0%	162	0%
Sanitation Fund	3,973	7%	3,648	6%
Special Revenue Funds	2,300	4%	2,309	4%
Stormwater Management Fund	-	-	1,152	2%
<b>TOTAL REVENUES</b>	<b>\$ 55,946</b>	<b>100%</b>	<b>\$ 59,272</b>	<b>100%</b>

# ALL FUND EXPENSES FY12



## ALL FUND EXPENDITURES (\$000)

	2011 ESTIMATED		2012 BUDGET	
	Amount	Percent	Amount	Percent
General Fund	\$ 37,014	69%	\$ 39,494	67%
Utility Fund	7,189	13%	7,436	12%
Germantown Athletic Club Fund	2,711	5%	4,014	7%
Great Hall	(469)	-1%	495	1%
Sanitation Fund	3,949	7%	3,622	6%
Special Revenue Funds	2,340	4%	3,080	5%
Stormwater	926	2%	995	2%
<b>TOTAL EXPENDITURES</b>	<b>\$ 53,660</b>	<b>100%</b>	<b>\$ 59,137</b>	<b>100%</b>

## GENERAL FUND BUDGET SUMMARY

### GENERAL FUND

	Actual FY09	Actual FY10	Original FY11 Budget
<b>REVENUES:</b>			
Property Taxes	\$ 21,635,074	22,581,468	22,297,485
Sales Taxes	6,546,302	6,570,007	6,458,030
Federal and State Revenues	5,502,362	5,219,372	3,711,920
Other Revenues	7,506,271	3,950,438	3,561,200
Investment Income	744,612	225,283	236,280
Funds from Prior Periods	-	-	450,000
<b>TOTAL GENERAL FUND REVENUES</b>	<b>41,934,621</b>	<b>38,546,568</b>	<b>36,714,915</b>
<b>EXPENDITURES:</b>			
<b>General Government:</b>			
Aldermen	137,089	162,905	172,575
Civic Support	687,547	815,559	300,625
City Court	470,362	506,868	599,848
Administration	1,408,706	1,180,412	1,464,451
Germantown Performing Arts Centre	943,883	962,003	944,301
Information Technology	825,186	1,047,371	998,127
Human Resources	659,248	620,445	701,597
Finance	1,427,913	1,360,157	1,330,263
Community Development	2,426,876	2,264,169	1,976,516
Facilities Services	1,362,847	1,433,116	1,531,640
Research & Budget	232,010	229,228	259,301
<b>Total General Government</b>	<b>10,581,667</b>	<b>10,582,233</b>	<b>10,279,244</b>
<b>Public Safety:</b>			
Police	9,096,734	9,474,262	9,795,735
Fire	7,153,074	7,236,320	7,145,427
<b>Total Public Safety</b>	<b>16,249,808</b>	<b>16,710,582</b>	<b>16,941,162</b>
<b>Transportation &amp; Environment:</b>			
Public Services	2,896,615	3,911,422	3,519,244
Animal Control	277,811	271,903	285,070
<b>Total Transportation &amp; Environment</b>	<b>3,174,426</b>	<b>4,183,325</b>	<b>3,804,314</b>
<b>Community Services:</b>			
Parks & Recreation	2,469,962	1,209,646	1,100,472
Genealogy Center	82,318	65,776	67,154
Library Services	1,316,127	1,296,740	1,333,682
Cultural Arts Programs	51,277	47,989	53,835
<b>Total Community Services</b>	<b>3,919,684</b>	<b>2,620,151</b>	<b>2,555,143</b>
<b>General Debt Service</b>	<b>6,543,985</b>	<b>2,952,181</b>	<b>3,018,141</b>
<b>Other Expenditures:</b>			
Transfer to Great Hall Fund	300,000	19,000	300,000
Transfer to Sanitation	20,000	21,206	-
Transfer to Germantown Athletic Club Fund	-	700,000	30,000
Transfer to Automated Enforcement	-	112,944	92,000
Transfer to State Street Aid	1,450,000	600,000	600,000
Transfer to Stormwater Management	-	7,450	-
Transfer to Ambulance	-	-	-
Contingencies	311	3,926	50,000
Expense Reimbursement	(1,270,533)	(1,273,522)	(1,058,882)
Roll Forward Enc.- Prior Year	450,000	450,000	450,000
Roll Forward Enc.- Next Year	(450,000)	(450,000)	(450,000)
<b>TOTAL GENERAL FUND EXPENDITURES</b>	<b>40,969,348</b>	<b>37,239,476</b>	<b>36,611,122</b>
<b>Excess of Revenues Over/(Under) Expenditures</b>	<b>\$ 965,273</b>	<b>1,307,092</b>	<b>103,793</b>
<b>Fund Balance - Beginning</b>	<b>25,751,351</b>	<b>24,066,624</b>	<b>20,285,312</b>
Transfer to Capital Projects	(2,650,000)	(2,964,050)	(875,000)
CIP Reserve Increase (Decrease)	-	-	(2,200,000)
Prior Period Adjustment	-	-	-
<b>Fund Balance - Ending</b>	<b>\$ 24,066,624</b>	<b>22,409,666</b>	<b>17,314,105</b>

# GENERAL FUND BUDGET SUMMARY

Estimate FY11	Budget FY12	Projected			
		FY13	FY14	FY15	FY16
\$ 22,255,905	24,325,489	24,366,270	24,434,720	24,521,246	24,645,779
7,029,122	7,132,350	7,299,139	7,439,030	7,585,192	7,724,380
4,758,000	4,781,749	4,834,898	4,894,039	4,954,362	5,015,892
3,435,275	3,491,000	3,614,712	3,635,295	3,706,500	3,784,396
81,880	235,480	375,480	400,480	420,120	439,760
450,000	450,000	450,000	450,000	450,000	450,000
38,010,182	40,416,068	40,940,499	41,253,563	41,637,421	42,060,208
203,992	207,033	209,730	212,561	216,184	219,306
305,931	-	-	-	-	-
579,509	618,400	640,241	658,251	677,360	697,049
1,533,203	1,609,317	1,718,561	1,760,492	1,807,953	1,853,681
957,555	981,664	1,024,844	1,058,017	1,092,964	1,128,947
1,034,358	1,179,973	1,175,816	1,193,282	1,217,996	1,236,967
709,229	693,671	720,432	743,317	767,816	792,791
1,337,077	1,422,095	1,485,915	1,531,457	1,580,821	1,630,468
1,948,334	1,807,217	1,743,126	1,827,304	1,864,712	1,929,243
1,473,574	1,485,931	1,561,311	1,576,339	1,623,906	1,672,416
274,018	297,243	323,035	331,905	341,513	351,183
10,356,780	10,302,542	10,603,011	10,892,924	11,191,225	11,512,051
9,332,170	10,218,205	10,845,416	10,788,378	10,918,001	11,379,810
7,122,368	7,300,700	7,192,270	7,294,199	7,481,767	7,694,885
16,454,538	17,518,905	18,037,686	18,082,577	18,399,768	19,074,694
3,446,865	3,606,702	3,661,946	3,946,443	4,297,864	4,253,562
280,299	292,004	306,604	316,527	351,996	337,791
3,727,164	3,898,706	3,968,550	4,262,970	4,649,860	4,591,353
1,137,817	1,285,070	1,236,514	1,243,852	1,308,895	1,319,029
62,102	68,580	69,928	69,914	71,384	72,848
1,332,709	1,374,571	1,377,976	1,415,691	1,454,680	1,494,634
56,575	82,327	82,327	82,348	82,546	82,568
2,589,203	2,810,548	2,766,746	2,811,804	2,917,506	2,969,079
3,017,641	3,921,149	4,328,754	4,320,118	3,913,329	4,214,668
525,000	-	25,000	350,000	350,000	350,000
-	-	-	-	-	-
300,000	-	-	200,000	100,000	100,000
3,000	-	-	-	-	-
1,100,000	600,000	800,000	800,000	800,000	800,000
-	-	-	-	-	-
-	1,345,000	965,000	830,000	860,000	890,000
-	50,000	50,000	50,000	50,000	50,000
(1,058,882)	(952,590)	(936,152)	(953,776)	(971,868)	(990,443)
450,000	450,000	450,000	450,000	450,000	450,000
(450,000)	(450,000)	(450,000)	(450,000)	(450,000)	(450,000)
37,014,445	39,494,260	40,608,595	41,646,617	42,259,819	43,561,403
\$ 995,737	921,808	331,904	(393,054)	(622,398)	(1,501,195)
21,959,666	19,430,403	16,291,211	14,043,116	8,740,062	4,167,664
(875,000)	(1,682,000)	(1,760,000)	(1,760,000)	(1,760,000)	(1,760,000)
(2,200,000)	(1,929,000)	(370,000)	(2,700,000)	(1,740,000)	(1,490,000)
-	-	-	-	-	-
\$ 19,880,403	16,741,211	14,493,116	9,190,062	4,617,664	(583,531)

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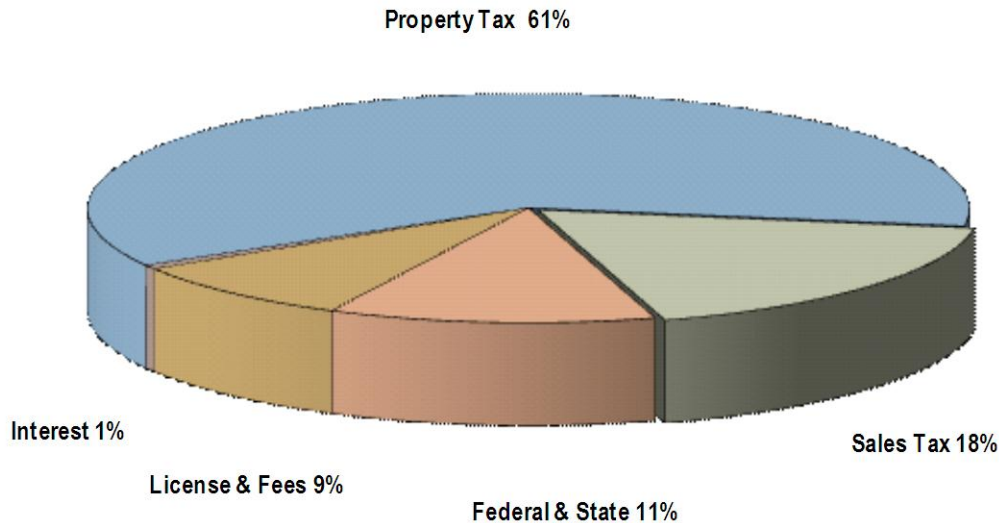
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# GENERAL FUND REVENUES FY12

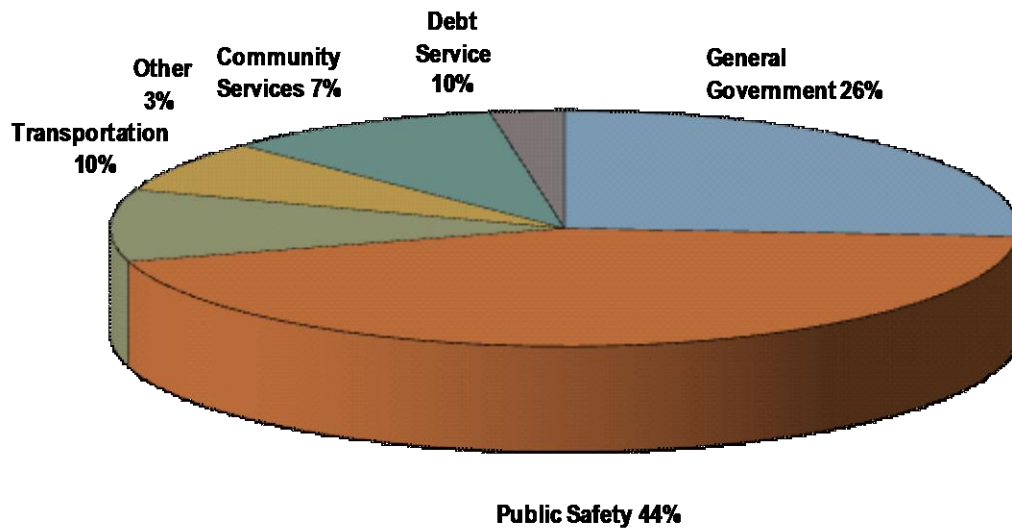


## GENERAL FUND REVENUES (\$000)

	2011 ESTIMATED		2012 BUDGET	
	Amount	Percent	Amount	Percent
Property Taxes	\$ 22,256	60%	\$ 24,325	61%
Sales Taxes	7,029	19%	7,132	18%
Federal & State Revenues	4,758	13%	4,782	11%
License, Fees & Other	3,435	9%	3,491	9%
Investment Income	82	0%	235	1%
<b>TOTAL REVENUES</b>	<b>\$ 37,560</b>	<b>100%</b>	<b>\$ 39,966</b>	<b>100%</b>



# GENERAL FUND EXPENDITURES FY12



## GENERAL FUND EXPENDITURES (\$000)

	2011 ESTIMATED		2012 BUDGET	
	Amount	Percent	Amount	Percent
General Government	\$ 10,357	29%	\$ 10,303	26%
Public Safety	16,455	44%	17,519	44%
Transportation	3,727	10%	3,899	10%
Community Services	2,589	7%	2,811	7%
Debt Services	3,018	8%	3,921	10%
Other Expenses (Reimb.)	869	2%	1,042	3%
<b>TOTAL EXPENDITURES</b>	<b>\$ 37,014</b>	<b>100%</b>	<b>\$ 39,494</b>	<b>100%</b>

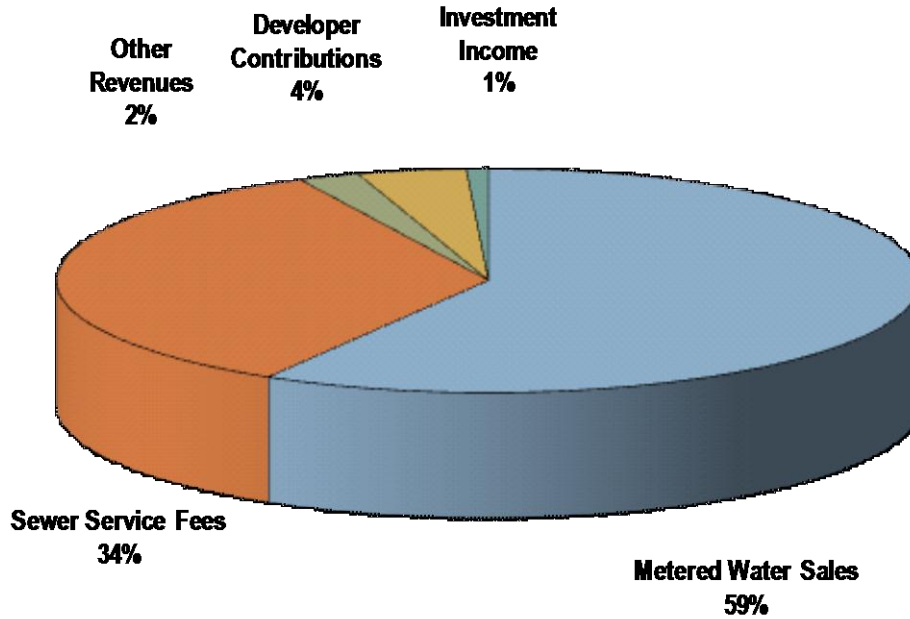
## UTILITY FUND BUDGET SUMMARY

	Actual FY09	Actual FY10	Budget FY11
<b>OPERATING REVENUES</b>			
Metered Water Sales	\$ 4,321,582	3,970,827	4,500,000
Sewer Service Fees	2,552,604	2,444,113	2,700,000
Other Revenue	186,241	234,362	180,000
Total Operating Revenues	7,060,427	6,649,302	7,380,000
<b>OPERATING EXPENSES</b>			
Water	3,928,694	4,050,631	4,304,216
Sewer	1,488,286	1,726,558	1,648,609
Sewage Treatment	872,447	928,265	1,100,000
Total Operating Expenses	6,289,427	6,705,454	7,052,825
<b>OPERATING INCOME</b>	<b>771,000</b>	<b>(56,152)</b>	<b>327,175</b>
<b>NONOPERATING REVENUES (EXPENSES)</b>			
Contributions from Developers	96,502	417,437	320,000
Investment Income	222,671	51,037	65,000
Gain/loss on disposal of assets	-	-	-
Utility Debt Service	(255,419)	(318,623)	(301,025)
Net Non-Operating Revenues (Expenses)	63,754	149,851	83,975
<b>NET INCOME</b>	<b>834,754</b>	<b>93,699</b>	<b>411,150</b>
<b>Other Receipts</b>			
Debt Proceeds	5,000,000	-	-
Depreciation	1,293,426	1,489,495	1,567,255
Total Other Receipts	6,293,426	1,489,495	1,567,255
<b>Other Expenditures</b>			
Bonds Payable	776,025	826,025	775,000
Major Construction	4,620,300	1,638,440	3,888,000
Infrastructure (Water & Sewer)	639,318	939,920	420,000
Total Other Expenditures	6,035,643	3,404,385	5,083,000
<b>Working Capital - Beginning</b>	5,997,981	6,994,016	7,548,159
<b>Working Capital - Ending</b>	6,994,016	4,755,388	4,123,564
<b>Contributed Capital</b>	17,833,462	17,833,462	17,833,462
<b>Retained Earnings Reserved for:</b>			
Emergencies	600,000	600,000	600,000
Contingencies	51,000	51,000	51,000
Capital Replacement	800,000	800,000	800,000
Total Reserved	1,451,000	1,451,000	1,451,000
<b>Retained Earnings Unreserved</b>	26,235,516	26,329,215	27,717,931
Retained Earnings at Beginning of Year	26,851,762	27,686,516	28,757,781
<b>Retained Earnings at End of Year</b>	27,686,516	27,780,215	29,168,931
Total Net Assets - Beginning	44,685,232	45,519,986	46,591,255
<b>Total Net Assets - Ending</b>	<b>\$ 45,519,986</b>	<b>45,613,695</b>	<b>47,002,405</b>

# UTILITY FUND BUDGET SUMMARY

Estimate FY11	Budget FY12	Projected			
		FY13	FY14	FY15	FY16
\$ 4,904,500	4,600,000	4,625,000	4,671,250	4,717,963	4,765,142
2,720,000	2,700,000	2,725,000	2,779,500	2,835,090	2,891,792
209,930	180,000	180,000	205,000	235,000	240,000
7,834,430	7,480,000	7,530,000	7,655,750	7,788,053	7,896,934
4,343,830	4,406,709	4,615,028	4,719,938	4,828,381	4,939,319
1,576,582	1,564,594	1,730,778	1,718,436	1,755,480	1,769,443
975,000	1,200,000	1,236,000	1,272,000	1,308,000	1,344,000
6,895,412	7,171,303	7,581,806	7,710,375	7,891,860	8,052,762
939,018	308,697	(51,806)	(54,625)	(103,808)	(155,828)
142,907	320,000	420,000	420,000	520,000	520,000
-	65,000	105,000	120,250	135,000	146,250
-	-	-	-	-	-
(293,425)	(264,600)	(233,713)	(200,700)	(165,688)	(128,050)
(150,518)	120,400	291,288	339,550	489,313	538,200
788,500	429,097	239,481	284,925	385,505	382,372
-	-	-	-	-	-
1,649,819	1,662,486	1,705,186	1,713,086	1,718,686	1,726,586
1,649,819	1,662,486	1,705,186	1,713,086	1,718,686	1,726,586
825,000	855,000	880,000	920,000	955,000	990,000
3,978,000	547,000	1,805,000	-	-	-
285,000	410,000	330,000	395,000	280,000	455,000
5,088,000	1,812,000	3,015,000	1,315,000	1,235,000	1,445,000
4,755,388	1,962,800	1,922,383	432,050	695,061	1,044,252
1,962,800	1,922,383	432,050	695,061	1,044,252	1,188,209
17,833,462	17,833,462	17,833,462	17,833,462	17,833,462	17,833,462
600,000	600,000	600,000	600,000	600,000	600,000
51,000	51,000	51,000	51,000	51,000	51,000
800,000	800,000	800,000	800,000	800,000	800,000
1,451,000	1,451,000	1,451,000	1,451,000	1,451,000	1,451,000
27,117,715	27,546,812	27,786,294	28,071,219	28,456,724	28,839,096
27,780,215	28,568,715	28,997,812	29,237,294	29,522,219	29,907,724
28,568,715	28,997,812	29,237,294	29,522,219	29,907,724	30,290,096
45,613,695	46,402,195	46,831,292	47,070,774	47,355,699	47,741,204
\$ 46,402,195	46,831,292	47,070,774	47,355,699	47,741,204	48,123,576

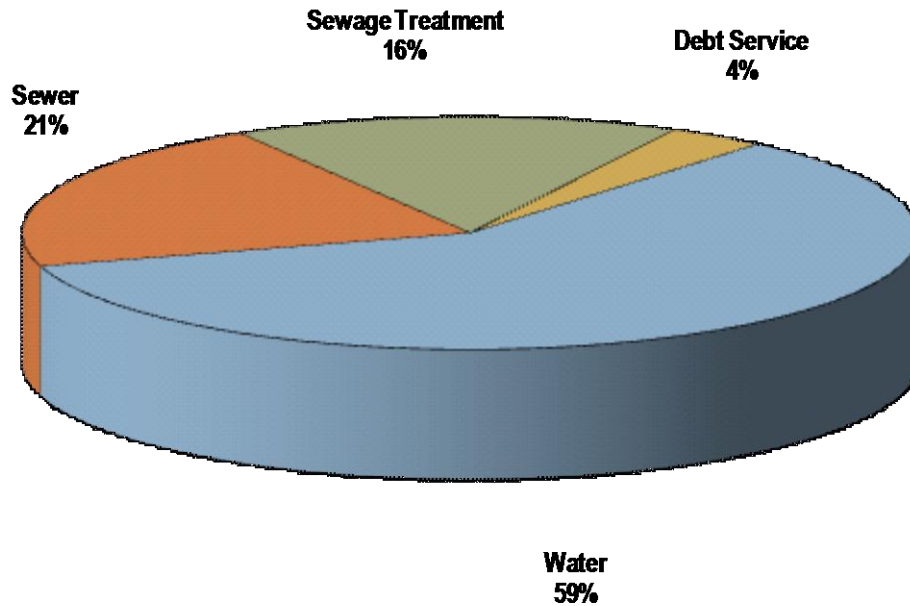
# UTILITY FUND REVENUES FY12



## UTILITY FUND REVENUES (\$000)

	2011 ESTIMATED		2012 BUDGET	
	Amount	Percent	Amount	Percent
Metered Water Sales	\$ 4,905	61%	\$ 4,600	59%
Sewer Service Fees	2,720	34%	2,700	34%
Other Revenue	210	3%	180	2%
Contributions from Developers	143	2%	320	4%
Investment Income	-	-	65	1%
<b>TOTAL REVENUES</b>	<b>\$ 7,977</b>	<b>100%</b>	<b>\$ 7,865</b>	<b>100%</b>

# UTILITY FUND EXPENDITURES FY12



## UTILITY FUND EXPENDITURES (\$000)

	2011 ESTIMATED		2012 BUDGET	
	Amount	Percent	Amount	Percent
Water	\$ 4,344	60%	\$ 4,407	59%
Sewer	1,577	22%	1,565	21%
Sewage Treatment	975	14%	1,200	16%
Utility Debt Service	293	4%	265	4%
<b>TOTAL EXPENDITURES</b>	<b>\$ 7,189</b>	<b>100%</b>	<b>\$ 7,436</b>	<b>100%</b>

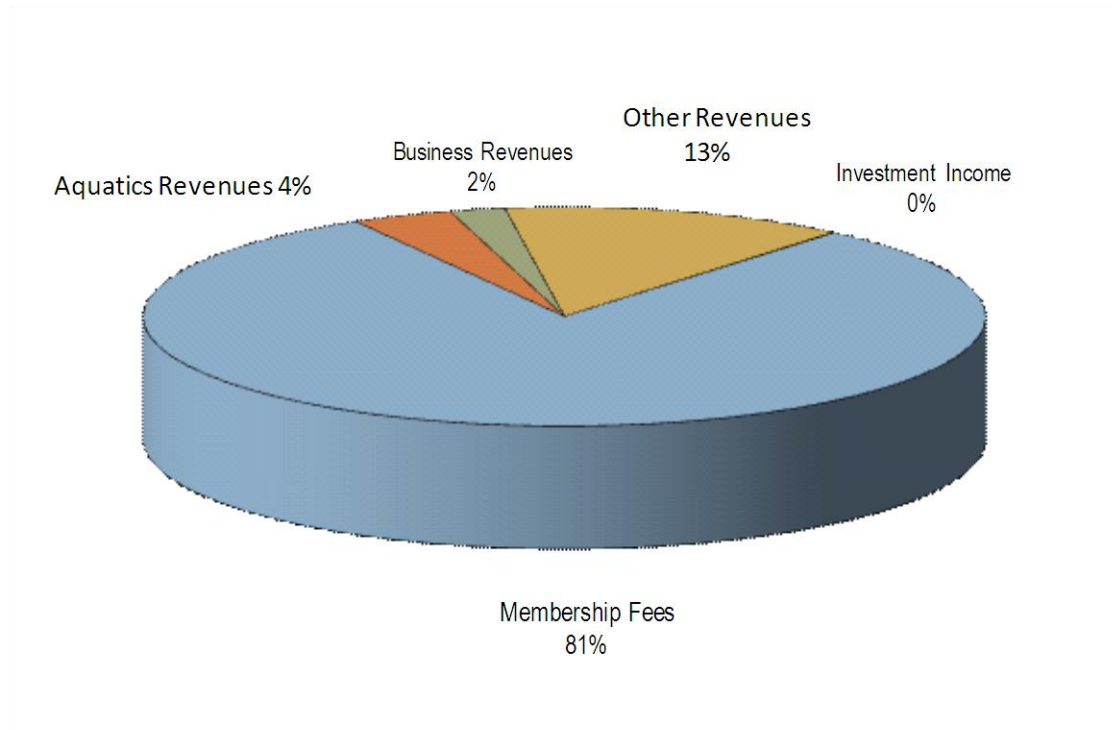
# GERMANTOWN ATHLETIC CLUB FUND BUDGET SUMMARY

	Actual FY09	Actual FY10	Budget FY11
<b>OPERATING REVENUES</b>			
Membership Fees	\$ 2,255,771	2,510,712	2,690,000
Aquatics Revenues	165,989	147,204	163,000
Business Revenues	119,176	79,222	79,222
Other Revenues	462,962	486,905	425,700
<b>TOTAL OPERATING REVENUES</b>	<b>3,003,898</b>	<b>3,224,043</b>	<b>3,357,922</b>
<b>OPERATING EXPENDITURES</b>			
Recreation	2,544,082	2,657,590	3,052,654
Business	252,491	-	-
Aquatics	750,767	776,651	783,422
<b>TOTAL OPERATING EXPENSES</b>	<b>3,547,340</b>	<b>3,434,241</b>	<b>3,836,076</b>
<b>OPERATING INCOME</b>	<b>(543,442)</b>	<b>(210,198)</b>	<b>(478,154)</b>
<b>NONOPERATING REVENUES (EXPENSES)</b>			
Investment Income	6,538	(2,144)	2,600
Interest Payment	(66,201)	(39,208)	(40,954)
Contribution from other funds	800,000	700,000	840,000
<b>Total</b>	<b>740,337</b>	<b>658,648</b>	<b>801,646</b>
<b>NET INCOME (LOSS)</b>	<b>196,895</b>	<b>448,450</b>	<b>323,492</b>
<b>Other Receipts</b>			
Depreciation	105,423	561,511	614,928
<b>Total Other Receipts</b>	<b>105,423</b>	<b>561,511</b>	<b>614,928</b>
<b>Other Expenditures</b>			
Debt Payable	125,000	125,000	125,000
Infrastructure	7,305	-	195,000
Other Assets	227,532	779,769	615,000
<b>Total Other Expenditures</b>	<b>359,837</b>	<b>904,769</b>	<b>935,000</b>
<b>NET CHANGE IN WORKING CAPITAL</b>	<b>(57,519)</b>	<b>105,192</b>	<b>3,420</b>
Working Capital - Beginning	(113,259)	(170,778)	204,987
<b>Working Capital - Ending</b>	<b>(170,778)</b>	<b>(65,586)</b>	<b>208,407</b>
Retained Earnings at Beginning of Year	1,118,166	1,315,061	204,987
<b>Retained Earnings at End of Year</b>	<b>1,315,061</b>	<b>1,763,511</b>	<b>528,479</b>
Total Net Assets-Beginning	12,213,429	12,410,324	12,828,036
<b>Total Net Assets-Ending</b>	<b>\$ 12,410,324</b>	<b>12,858,774</b>	<b>13,151,528</b>

# GERMANTOWN ATHLETIC CLUB FUND BUDGET SUMMARY

Estimate FY11	Budget FY12	Projected			
		FY13	FY14	FY15	FY16
\$ 2,815,000	3,000,000	3,205,850	3,411,984	3,618,414	3,725,158
144,600	144,000	146,175	148,383	150,624	152,900
79,222	79,222	79,222	79,222	79,222	79,222
514,250	495,000	527,079	564,115	587,974	608,893
3,553,072	3,718,222	3,958,326	4,203,704	4,436,235	4,566,173
2,872,235	3,117,400	3,390,046	3,486,648	3,589,000	3,671,846
-	-	-	-	-	-
832,878	862,267	883,498	906,935	931,324	956,538
3,705,113	3,979,669	4,273,543	4,393,582	4,520,324	4,628,384
(152,041)	(261,447)	(315,218)	(189,879)	(84,090)	(62,211)
2,600	2,600	4,200	4,810	5,400	5,850
(38,650)	(34,416)	(30,557)	(26,698)	(22,896)	(19,224)
1,033,000	-	-	200,000	100,000	100,000
996,950	(31,816)	(26,357)	178,112	82,504	86,626
844,910	(293,263)	(341,574)	(11,766)	(1,586)	24,415
592,575	688,241	728,241	728,241	728,241	728,241
592,575	688,241	728,241	728,241	728,241	728,241
125,000	125,000	125,000	125,000	125,000	125,000
195,000	-	-	-	-	-
538,000	-	-	-	-	-
858,000	125,000	125,000	125,000	125,000	125,000
579,484	269,978	261,667	591,475	601,655	627,656
(65,586)	513,898	783,878	1,045,544	1,637,019	2,238,675
513,898	783,878	1,045,544	1,637,019	2,238,675	2,866,331
1,763,511	2,608,421	2,315,158	1,973,583	1,961,817	1,960,231
2,608,421	2,315,158	1,973,583	1,961,817	1,960,231	1,984,646
12,858,774	13,703,684	13,410,421	13,068,846	13,057,080	13,055,494
\$ 13,703,684	13,410,421	13,068,846	13,057,080	13,055,494	13,079,909

# GERMANTOWN ATHLETIC CLUB FUND REVENUES FY12

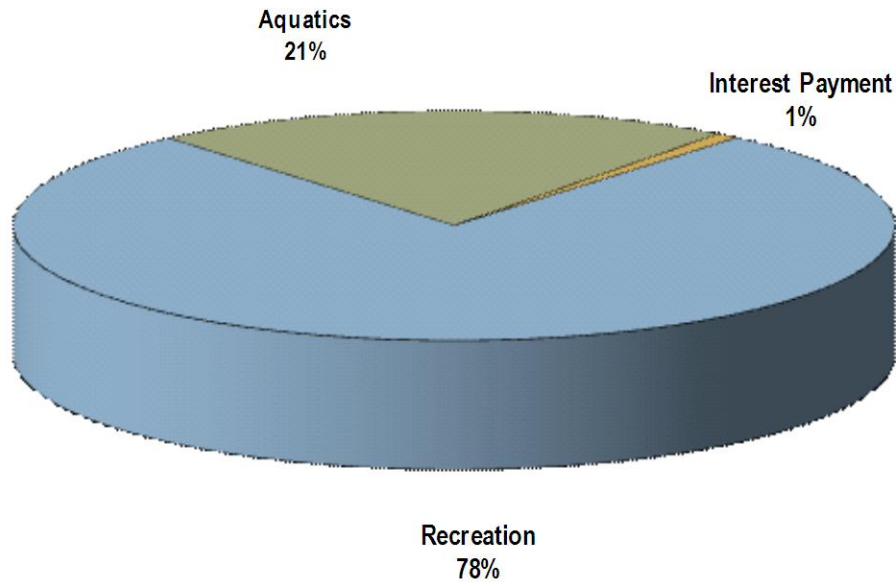


## GERMANTOWN CENTRE FUND REVENUES (\$000)

	2011 ESTIMATED		2012 BUDGET	
	Amount	Percent	Amount	Percent
Membership Fees	\$ 2,815	78%	\$ 3,000	81%
Aquatics Revenues	145	4%	144	4%
Business Revenues	79	2%	79	2%
Other Revenues	514	14%	495	13%
Investment Income	3	0%	3	0%
<b>TOTAL REVENUES</b>	<b>\$ 3,556</b>	<b>100%</b>	<b>\$ 3,721</b>	<b>100%</b>



## GERMANTOWN ATHLETIC CLUB FUND EXPENDITURES FY12



### GERMANTOWN CENTRE FUND EXPENDITURES (\$000)

	2011 ESTIMATED		2012 BUDGET	
	Amount	Percent	Amount	Percent
Recreation	\$ 2,872	77%	\$ 3,117	78%
Business	-	-	-	-
Aquatics	833	22%	862	21%
Interest Payment	39	1%	34	1%
<b>TOTAL EXPENDITURES</b>	<b>\$ 3,744</b>	<b>100%</b>	<b>\$ 4,014</b>	<b>100%</b>

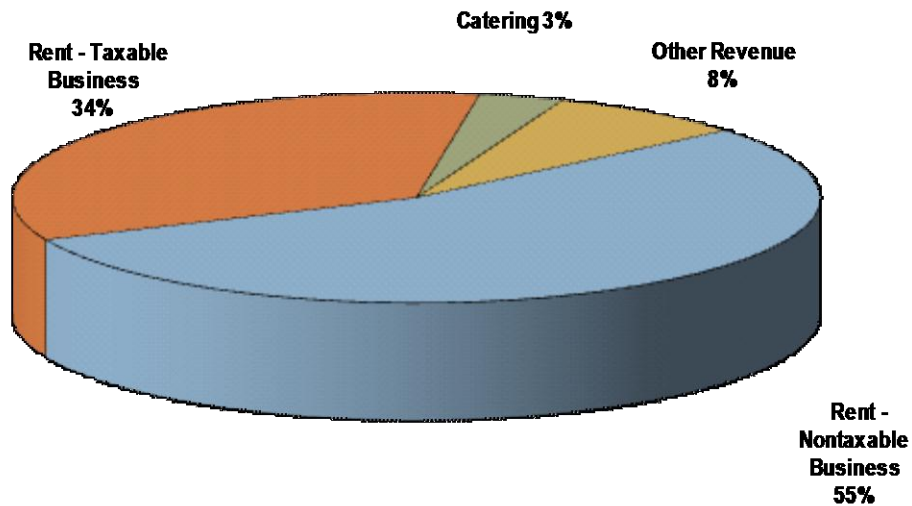
## GREAT HALL FUND BUDGET SUMMARY

	Actual FY09	Actual FY10	Budget FY11
<b>OPERATING REVENUES</b>			
Rent - Nontaxable Business	\$ -	67,937	115,000
Rent - Taxable Business	-	46,861	30,000
Other Revenue	-	-	-
Catering Revenue	-	-	20,000
<b>TOTAL OPERATING REVENUES</b>	-	114,798	165,000
<b>OPERATING EXPENDITURES</b>			
Communications		15	900
Allocations	-	53,700	56,703
Other Maint	-	16,380	35,230
Personnel	-	137,802	140,346
Professional Fees	-	4,749	85,000
Supplies	-	5,411	12,309
Utilities	-	36,139	31,786
Rent		79,378	80,722
Grants	-	-	-
Depreciation	-	5,516	24,386
<b>TOTAL OPERATING EXPENSES</b>	-	339,090	467,382
<b>OPERATING INCOME</b>	-	(224,292)	(302,382)
<b>NONOPERATING REVENUES (EXPENSES)</b>			
Investment Income	-	506	-
Interest Payment	-	(20,790)	(15,926)
Contribution from other funds	300,000	49,000	600,000
<b>Total</b>	300,000	28,716	584,074
<b>NET INCOME (LOSS)</b>	300,000	(195,576)	281,692
<b>Other Receipts</b>			
Depreciation	-	5,516	24,386
<b>Total Other Receipts</b>	-	5,516	24,386
<b>Other Expenditures</b>			
Debt Payable	-	-	-
Infrastructure	-	-	-
Other Assets	-	-	300,000
<b>Total Other Expenditures</b>	-	-	300,000
<b>NET CHANGE IN WORKING CAPITAL</b>	300,000	(190,060)	6,078
Working Capital - Beginning	-	300,000	(311,664)
<b>Working Capital - Ending</b>	300,000	109,940	(305,586)
Retained Earnings at Beginning of Year	-	300,000	10,449
<b>Retained Earnings at End of Year</b>	300,000	104,424	292,141
Total Net Assets-Beginning	-	300,000	10,449
<b>Total Net Assets-Ending</b>	\$ 300,000	104,424	292,141

## GREAT HALL FUND BUDGET SUMMARY

Estimate FY11	Budget FY12	Projected			
		FY13	FY14	FY15	FY16
\$ 75,000	80,000	80,000	80,000	80,000	80,000
48,000	50,000	50,000	50,000	50,000	50,000
6,000	11,700	11,700	11,700	11,700	11,700
1,000	5,000	5,000	5,000	5,000	5,000
130,000	146,700	146,700	146,700	146,700	146,700
500	900	900	900	900	900
55,114	53,977	53,977	53,977	53,977	53,977
31,000	35,230	30,986	31,760	32,554	33,369
141,590	148,487	152,813	158,491	164,444	170,632
82,500	52,500	52,500	52,500	53,025	53,025
10,861	19,289	18,336	18,439	18,544	18,651
42,077	39,428	40,217	41,021	41,841	42,679
81,722	84,461	84,461	84,592	84,726	84,864
-	500	515	515	515	515
10,821	46,404	46,404	46,404	46,404	46,404
456,185	481,176	481,108	488,598	496,930	505,016
(326,185)	(334,476)	(334,408)	(341,898)	(350,230)	(358,316)
-	-	-	-	-	-
(15,030)	(13,384)	(11,883)	(10,382)	(8,904)	(7,476)
940,000	-	25,000	350,000	350,000	350,000
924,970	(13,384)	13,117	339,618	341,096	342,524
598,785	(347,860)	(321,292)	(2,281)	(9,134)	(15,792)
10,821	46,404	46,404	46,404	46,404	46,404
10,821	46,404	46,404	46,404	46,404	46,404
-	-	-	-	-	-
-	10,000	-	-	-	-
415,000	-	-	-	-	-
415,000	10,000	-	-	-	-
194,606	(311,456)	(274,888)	44,123	37,270	30,612
109,940	304,546	(6,910)	(281,798)	(237,675)	(200,405)
304,546	(6,910)	(281,798)	(237,675)	(200,405)	(169,793)
104,424	703,209	355,349	34,058	31,777	22,643
703,209	355,349	34,058	31,777	22,643	6,851
104,424	703,209	355,348	34,057	31,776	22,642
\$ 703,209	355,348	34,057	31,776	22,642	6,850

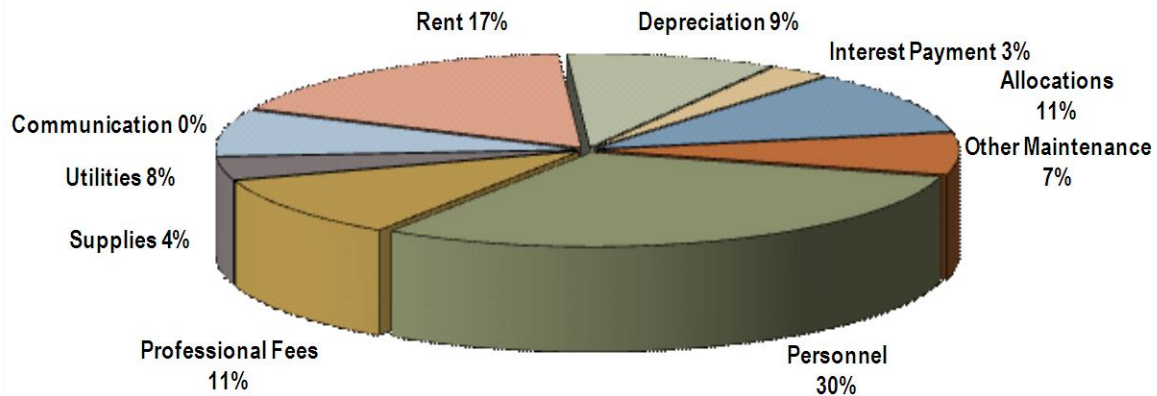
# GREAT HALL FUND REVENUES FY12



## GREAT HALL FUND REVENUES (\$000)

	2011 ESTIMATED		2012 BUDGET	
	Amount	Percent	Amount	Percent
Rent - Nontaxable Business	\$ 75	58%	\$ 80	55%
Rent - Taxable Business	48	37%	50	34%
Catering Revenue	1	1%	5	3%
Other Revenue	6	5%	12	8%
Investment Income	-	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 130</b>	<b>100%</b>	<b>\$ 147</b>	<b>100%</b>

# GREAT HALL FUND EXPENDITURES FY12



## GREAT HALL FUND EXPENDITURES (\$000)

	2011 ESTIMATED		2012 BUDGET	
	Amount	Percent	Amount	Percent
Allocations	\$ 55	12%	54	11%
Other Maintenance	31	7%	35	7%
Personnel	142	30%	148	30%
Professional Fees	83	18%	53	11%
Communication	1	0%	1	0%
Supplies	11	2%	19	4%
Utilities	42	9%	39	8%
Rent	82	17%	84	17%
Depreciation	11	2%	46	9%
Interest Payment	15	3%	13	3%
<b>TOTAL EXPENDITURES</b>	<b>\$ 471</b>	<b>100%</b>	<b>494</b>	<b>100%</b>

## SANITATION FUND BUDGET SUMMARY

	Actual FY09	Actual FY10	Budget FY11
<b>OPERATING REVENUES</b>			
Sanitation Fees	\$ 3,773,782	3,864,615	3,839,699
Grants	5,175	5,074	9,000
Recycling Reimbursement	-	16,870	8,000
Other Revenues	36,644	40,827	32,000
<b>TOTAL OPERATING REVENUES</b>	<b>3,815,601</b>	<b>3,927,386</b>	<b>3,888,699</b>
<b>OPERATING EXPENSES</b>			
Communication	535	2,625	9,350
Other Maintenance	-	-	-
Personnel	40,096	43,152	51,578
Professional Fees	-	1,522	15,000
Supplies	28,123	23,102	25,000
Utilities	1,648	1,136	1,236
Depreciation	-	-	-
Contract Services	3,754,683	3,814,282	3,903,747
<b>TOTAL OPERATING EXPENSES</b>	<b>3,825,085</b>	<b>3,885,819</b>	<b>4,005,911</b>
<b>OPERATING INCOME</b>	<b>(9,484)</b>	<b>41,567</b>	<b>(117,212)</b>
<b>NONOPERATING REVENUES (EXPENSES)</b>			
Investment Income	11,803	2,558	2,600
Operating Transfer	20,000	21,206	-
<b>Total Nonoperating Revenues</b>	<b>31,803</b>	<b>23,764</b>	<b>2,600</b>
<b>NET INCOME/(LOSS)</b>	<b>27,494</b>	<b>87,275</b>	<b>(97,612)</b>
<b>Other Receipts</b>			
Depreciation	-	-	-
<b>NET CHANGE IN WORKING CAPITAL</b>	<b>27,494</b>	<b>87,275</b>	<b>(97,612)</b>
Working Capital Fund - Beginning	224,692	252,186	127,712
Working Capital Fund - Ending	252,186	339,461	30,100
Total Retained Earnings - Beginning	294,047	321,541	345,997
Total Retained Earnings - Ending	\$ 321,541	408,816	248,385
Total Net Assets-Beginning	294,047	321,541	345,997
<b>Total Net Assets-Ending</b>	<b>\$ 321,541</b>	<b>408,816</b>	<b>248,385</b>

## SANITATION FUND BUDGET SUMMARY

Estimate FY11	Budget FY12	FY13	FY14	FY15	FY16
\$ 3,839,699	3,582,540	3,582,540	3,711,817	3,812,132	3,933,406
7,500	7,500	7,500	7,500	7,500	7,500
87,000	22,000	22,000	22,000	22,000	22,000
38,000	35,000	35,000	35,000	35,000	35,000
3,972,199	3,647,040	3,647,040	3,776,317	3,876,632	3,997,906
9,700	4,300	4,300	4,300	4,300	4,300
-	-	-	-	-	-
43,884	41,439	43,054	44,996	46,885	49,045
16,500	-	-	-	-	-
25,000	32,000	28,000	28,000	28,000	28,000
1,400	1,442	1,485	1,311	1,311	1,311
-	-	-	-	-	-
3,852,724	3,543,220	3,603,826	3,689,490	3,787,916	3,907,030
3,949,208	3,622,401	3,680,666	3,768,097	3,868,412	3,989,686
<b>22,991</b>	<b>24,639</b>	<b>(33,626)</b>	<b>8,220</b>	<b>8,220</b>	<b>8,220</b>
850	900	1,000	1,000	1,000	1,000
-	-	-	-	-	-
850	900	1,000	1,000	1,000	1,000
<b>23,841</b>	<b>25,539</b>	<b>(32,626)</b>	<b>9,220</b>	<b>9,220</b>	<b>9,220</b>
-	-	-	-	-	-
23,841	25,539	(32,626)	9,220	9,220	9,220
339,461	363,302	388,841	356,216	365,436	374,656
363,302	388,841	356,216	365,436	374,656	383,876
408,816	432,657	458,196	425,571	434,791	444,011
<b>\$ 432,657</b>	<b>458,196</b>	<b>425,571</b>	<b>434,791</b>	<b>444,011</b>	<b>453,231</b>
408,816	432,657	458,196	425,571	434,791	444,011
<b>\$ 432,657</b>	<b>458,196</b>	<b>425,571</b>	<b>434,791</b>	<b>444,011</b>	<b>453,231</b>

## STORMWATER MANAGEMENT FUND BUDGET

	Actual FY09	Actual FY10	Budget FY11
<b>OPERATING REVENUES</b>			
Stormwater Management Fee	\$ -	-	985,000
Stormwater Permits	-	200	-
<b>TOTAL OPERATING REVENUES</b>	-	200	985,000
<b>OPERATING EXPENSES</b>			
Communication	-	-	5,200
Other Maintenance	-	-	77,592
Personnel	-	-	558,124
Professional Fees	-	7,650	-
Supplies	-	-	45,000
Utilities	-	-	-
Roads and Mains	-	-	215,000
Allocations	-	-	40,400
Depreciation	-	-	-
<b>TOTAL OPERATING EXPENSES</b>	-	7,650	941,316
<b>OPERATING INCOME</b>	-	(7,450)	43,684
<b>NONOPERATING REVENUES (EXPENSES)</b>			
Investment Income	-	-	-
Operating Transfer	-	7,450	-
<b>Total Nonoperating Revenues</b>	-	7,450	-
<b>NET INCOME/(LOSS)</b>	-	-	43,684
<b>NET CHANGE IN WORKING CAPITAL</b>	-	-	43,684
Working Capital Fund - Beginning	-	-	(24,100)
Working Capital Fund - Ending	-	-	19,584
Total Retained Earnings - Beginning	-	-	-
Total Retained Earnings - Ending	\$ -	-	43,684
Total Net Assets-Beginning	-	-	(24,100)
<b>Total Net Assets-Ending</b>	\$ -	-	19,584

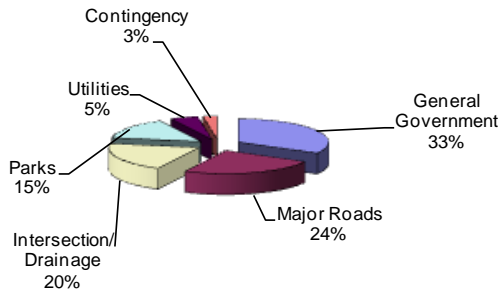


# STORMWATER MANAGEMENT FUND BUDGET

Estimate FY11	Budget FY12	Projected			
		FY13	FY14	FY15	FY16
\$ 1,010,000	1,150,000	1,150,000	1,150,000	1,150,000	1,150,000
1,500	1,800	1,800	1,800	1,800	1,800
1,011,500	1,151,800	1,151,800	1,151,800	1,151,800	1,151,800
5,000	5,400	5,500	5,603	5,708	5,815
72,500	75,000	76,875	78,797	80,767	82,786
557,335	595,850	614,633	637,575	661,688	686,765
19,850	20,000	20,000	20,000	20,200	20,200
40,000	39,000	39,825	40,704	41,608	42,538
-	-	-	-	-	-
205,200	235,000	240,875	246,897	253,069	259,396
25,677	25,204	25,204	25,834	26,480	27,142
-	-	-	-	-	-
925,562	995,454	1,022,912	1,055,409	1,089,519	1,124,643
<b>85,938</b>	<b>156,346</b>	<b>128,888</b>	<b>96,391</b>	<b>62,281</b>	<b>27,157</b>
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<b>85,938</b>	<b>156,346</b>	<b>128,888</b>	<b>96,391</b>	<b>62,281</b>	<b>27,157</b>
85,938	156,346	128,888	96,391	62,281	27,157
-	85,938	242,284	371,172	467,562	529,843
85,938	242,284	371,172	467,562	529,843	557,000
-	85,938	242,284	371,172	467,562	529,843
<b>\$ 85,938</b>	<b>242,284</b>	<b>371,172</b>	<b>467,562</b>	<b>529,843</b>	<b>557,000</b>
-	85,938	242,284	371,172	467,562	529,843
<b>\$ 85,938</b>	<b>242,284</b>	<b>371,172</b>	<b>467,562</b>	<b>529,843</b>	<b>557,000</b>

## CAPITAL IMPROVEMENTS PROGRAM

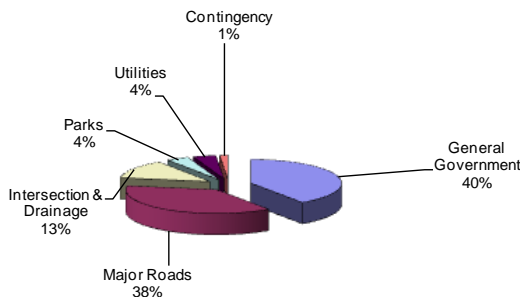
The Capital Improvements Program (CIP) is a plan for capital expenditures over a fixed period of several years. The CIP identifies capital projects, the expected beginning and ending for each project, the funds to be expended each year and the method of financing projects. The six-year program is based on available fiscal resources and established community priorities. The CIP is updated annually as each year is lifted from the capital budget and included in the City's current year budget appropriations. The impact of the CIP to operations can be seen in the General Fund, the Germantown Athletic Club Fund and Utility Fund summaries as transfers to CIP and Debt Service and in project detail found under the CIP tab.



(\$000)	6-YEAR CIP
General Government	\$ 15,625
Major Roads	11,560
Intersection/Drainage	9,564
Parks	7,042
Utilities	2,352
Contingency	1,200
<b>TOTAL</b>	<b>\$ 47,343</b>

The six-year CIP total has increased over last year's total. Approximately \$11,074,000 in General Obligation (G.O.) and Revenue Bond funding is identified in the six-year planning period. The City's long-range strategic plan calls for funding of general government projects in the future through the use of G.O. debt.

Contributions from intergovernmental sources will total \$4,786,000 during the next six years. The Board of Mayor and Aldermen and City Administration have worked closely with state officials to obtain funding for costly street and intersection improvements. The success of the Board's efforts created valuable funding opportunities for other projects.



(\$000)	FY12 CIP
General Government	\$ 5,490
Major Roads	5,060
Intersection & Drainage	1,754
Parks	539
Utilities	547
Contingency	200
<b>TOTAL</b>	<b>\$ 13,590</b>

### CIP IMPACT ON OPERATING BUDGET

CIP projects can affect the City's Operating Budget by increasing or decreasing expenditures and sometimes by increasing revenues. Projects that replace or rehabilitate existing facilities, like asphalt overlays, may decrease the cost of maintaining the system. Projects that build completely new infrastructure, such as a new park, will usually increase expenditures since more staff may be needed to operate and maintain the facility. A new facility, such as a recreation center, may increase the City's revenue by offering a new service that may generate new customers. The fiscal impact on general operations for each individual FY12 project is provided under the Capital Improvements Program tab.

# CAPITAL IMPROVEMENTS PROGRAM

## CITY OF GERMANTOWN Capital Improvements Program - 2011 to 2017

	EXPENDITURES							FUNDING SOURCES				STATE & FEDERAL	
(in thousands)	FY11	TOTAL	FY12	FY13	FY14	FY15	FY16	FY17	Reserves	Grants	Bonds	Hall	PROJECTS
GENERAL GOVERNMENT:													
Air Handler Unit Replacement - Police	95	-	-	-	-	-	-	-	-	-	-	-	-
Community Development Roof	-	60	60	-	-	-	-	-	-	-	-	60	-
Depot Renovation	60	-	-	-	-	-	-	-	-	-	-	-	-
Emergency Operations Center	-	170	170	-	-	-	-	-	-	-	-	170	-
Fire Department Air Pack	416	-	-	-	-	-	-	-	-	-	-	-	-
Information Technology Upgrade	-	300	150	150	-	-	-	-	-	-	-	300	-
Information Technology Document Mgmt	-	75	75	-	-	-	-	-	-	-	-	75	-
Fire Station 2	-	2,800	-	-	-	-	-	2,800	2,425	-	-	375	-
Fire Station 4	120	-	-	-	-	-	-	-	-	-	-	-	-
Fire Station 4 - FF&E	100	85	-	-	-	-	-	85	-	-	-	85	-
GPAC - Parking Lot Resurfacing	105	-	-	-	-	-	-	-	-	-	-	-	-
Library Expansion	-	6,825	525	6,300	-	-	-	-	525	-	5,223	1,077	-
Library Restroom - TNGEN	-	60	60	-	-	-	-	-	-	-	-	60	-
Municipal Center Complex - Security	152	-	-	-	-	-	-	-	-	-	-	-	-
NPI Phase III	3	250	250	-	-	-	-	-	-	-	-	250	-
Public Safety Radio System	100	2,800	2,800	-	-	-	-	-	-	-	2,800	-	-
Public Services Land Acquisition	260	-	-	-	-	-	-	-	-	-	-	-	-
Public Services - PH II Fleet Shop	-	1,300	1,300	-	-	-	-	-	-	-	1,300	-	-
Public Services - PH III Roadway	-	800	-	-	800	-	-	-	400	-	-	400	-
Smart Growth - Municipal Square	-	100	100	-	-	-	-	-	-	-	-	100	-
Total General Government:	1,411	15,625	5,490	6,450	800	-	-	2,885	3,350	-	9,323	2,952	-
MAJOR ROADS:													
Devonshire Gardens Roadway	-	650	650	-	-	-	-	-	-	460	-	190	-
Farmington Blvd Rehabilitation Phase II	183	3,120	3,120	-	-	-	-	-	-	2,400	720	-	-
Gtown Rd - Stout/City Limits*	-	40	2,140	-	-	-	-	-	40	-	-	-	2,100
Gtown Rd Realignment - Construction	-	3,000	-	-	-	3,000	-	-	3,000	-	-	-	-
Gtown Rd Realignment - ROW	-	2,000	-	-	2,000	-	-	-	2,000	-	-	-	-
Germantown Road Streetscape	88	-	-	-	-	-	-	-	-	-	-	-	-
Poplar Avenue Culvert - Phase I	83	500	500	-	-	-	-	-	-	400	-	100	-
Poplar Avenue Culvert - Phase II	-	500	-	500	-	-	-	-	-	400	-	100	-
Poplar Avenue Culvert - Phase III	-	500	-	-	500	-	-	-	-	400	-	100	-
Poplar Avenue Culvert - Phase IV	-	500	-	-	-	500	-	-	-	400	-	100	-
Poplar Ave - Miller Farms/Dogwood	-	750	750	-	-	-	-	-	-	-	632	118	-
Wolf River Blvd. - Design/Construction	21,900	-	-	-	-	-	-	-	-	-	-	-	-
Wolf River Blvd. - ROW	6	-	-	-	-	-	-	-	-	-	-	-	-
Total Major Roads:	22,260	11,560	5,060	500	2,500	3,500	-	-	5,040	4,460	1,352	708	2,100
INTERSECTIONS & OTHER:													
Bike Lane Development	-	150	-	50	50	50	-	-	-	-	-	150	-
Decorative Street Signage	50	250	50	-	-	100	-	100	-	-	-	250	-
Gtown Road/Methodist Hospital Signal	-	241	241	-	-	-	-	-	-	111	-	130	-
RR Crossing - West St./Poplar Pike	-	30	30	-	-	-	-	-	-	-	-	30	-
Signal - Wolf River Blvd/Forest Hill	243	-	-	-	-	-	-	-	-	-	-	-	-
Signal - Forest Hill Irene/Poplar & Rdwy	400	-	-	-	-	-	-	-	-	-	-	-	-
Signal - Poplar Avenue/Oakleigh	-	230	230	-	-	-	-	-	15	215	-	-	-
Signal - LED Upgrade	-	104	104	-	-	-	-	-	-	-	-	104	-
Traffic Calming Program	30	200	-	50	50	50	50	-	50	-	-	150	-
Traffic Congestion Remediation Project	45	-	-	-	-	-	-	-	-	-	-	-	-
Total Intersections/Other:	768	1,205	655	100	100	200	50	100	65	326	-	814	-
* State funding is excluded in totals.													
DRAINAGE:													
English Meadows	-	610	-	-	610	-	-	-	-	-	-	610	-
Grove Park/Dogwood Creek Drainage	100	-	-	-	-	-	-	-	-	-	-	-	-
Howard Rd/Mimosa Gardens Imprvmnts	225	-	-	-	-	-	-	-	-	-	-	-	-
Lateral D - Phase II	67	2,399	1,140	-	-	1,000	-	1,000	1,000	-	399	1,000	741
Lateral E - Upper Reach Study	-	-	-	-	-	-	-	-	-	-	-	-	-
Lateral F	-	650	-	-	650	-	-	-	-	-	-	650	-
McVay Road Interceptor Replacement	175	-	-	-	-	-	-	-	-	-	-	-	-
Miller Farms - Phase II	-	4,000	-	-	-	-	4,000	-	2,520	-	-	1,480	-
Shady Creek Weir	-	700	700	-	-	-	-	-	700	-	-	-	-
Total Drainage:	567	8,359	1,840	-	1,260	1,000	4,000	1,000	4,220	-	399	3,740	741

## CAPITAL IMPROVEMENTS PROGRAM

	EXPENDITURES								FUNDING SOURCES				FEDERAL
(in thousands)	FY11	TOTAL	FY12	FY13	FY14	FY15	FY16	FY17	Reserves	Grants	Bonds	Hall	PROJECTS
PARKS:													
Bob Hailey Complex - Walkway Lighting	38	-	-	-	-	-	-	-	-	-	-	-	-
Bobby Lanier Park	-	400	400	-	-	-	-	-	400	-	-	-	-
Cameron Brown Playground	-	40	40	-	-	-	-	-	-	-	-	40	-
Farmington Park - New Field	-	250	-	250	-	-	-	-	-	-	-	250	-
Greenway	-	152	99	53	-	-	-	-	99	-	-	53	-
Greenway Phase V	-	3,000	-	-	-	-	3,000	-	2,970	-	-	30	-
Greenway Phave VI	-	3,000	-	-	-	3,000	-	-	1,740	-	-	1,260	-
Riverdale Playground Project	80	-	-	-	-	-	-	-	-	-	-	-	-
Skate Park - Houston Levee	100	-	-	-	-	-	-	-	-	-	-	-	-
Sports Lighting & Control Upgrades	-	200	-	200	-	-	-	-	170	-	-	30	-
WRB Streetscape/Medians	86	-	-	-	-	-	-	-	-	-	-	-	-
Total Parks:	304	7,042	539	503	-	3,000	3,000	-	5,379	-	-	1,663	-
GERMANTOWN ATHLETIC CLUB FUND:													
Dehumidifiers	488	-	-	-	-	-	-	-	-	-	-	-	-
GAC - Parking Lot Resurfacing	195	-	-	-	-	-	-	-	-	-	-	-	-
Racquetball Court Flooring	50	-	-	-	-	-	-	-	-	-	-	-	-
Total GAC Fund:	733	-	-	-	-	-	-	-	-	-	-	-	-
GERMANTOWN GREAT HALL:													
Parking Lot Expansion - Germantown Rd	415	-	-	-	-	-	-	-	-	-	-	-	-
Total GGH Fund:	415	-	-	-	-	-	-	-	-	-	-	-	-
UTILITY FUND:													
Germantown Road South - Sewer	-	50	50	-	-	-	-	-	50	-	-	-	-
Germantown Road South - Water	-	200	200	-	-	-	-	-	200	-	-	-	-
Retrofit Sewer Pumping	-	115	115	-	-	-	-	-	115	-	-	-	-
Lateral D - Sewer	-	1,805	-	1,805	-	-	-	-	1,805	-	-	-	-
Miller Farms Sewer Lift Station - PH 2	1,400	-	-	-	-	-	-	-	-	-	-	-	-
Southern Ave Water Plant Refurbishment	2,578	-	-	-	-	-	-	-	-	-	-	-	-
Water Extension - Arthur/Riggs	-	182	182	-	-	-	-	-	182	-	-	-	-
Total Utility Fund:	3,978	2,352	547	1,805	-	-	-	-	2,352	-	-	-	-
CONTINGENCY:													
		1,200	200	200	200	200	200	200	600	-	-	600	-
Total Contingency:	-	1,200	200	200	200	200	200	200	600	-	-	600	-
CIP SUMMARY													
General Government	1,411	15,625	5,490	6,450	800	-	-	2,885					
Major Roads	22,260	11,560	5,060	500	2,500	3,500	-	-					
Intersec/Other/Drainage	1,335	9,564	1,754	100	1,360	1,200	4,050	1,100					
Parks	304	7,042	539	503	-	3,000	3,000	-					
Utilities	3,978	2,352	547	1,805	-	-	-	-					
Germantown Athletic Club	733	-	-	-	-	-	-	-					
Germantown Great Hall	415	-	-	-	-	-	-	-					
Contingency	-	1,200	200	200	200	200	200	200					
Total CIP:	30,436	47,343	13,590	9,558	4,860	7,900	7,250	4,185					
FUNDING SUMMARY													
Reserves: General	24,435	18,654	1,929	370	2,700	5,740	5,490	2,425					
Utility	3,978	2,352	547	1,805	-	-	-	-					
Germantown Athletic Club	733	-	-	-	-	-	-	-					
Great Hall	415	-	-	-	-	-	-	-					
Intergovernmental/Grant:		4,786	3,586	400	400	400	-	-					
Bonds: General	-	11,074	5,851	5,223	-	-	-	-					
Utility	-	-	-	-	-	-	-	-					
Hall: General	875	10,477	1,677	1,760	1,760	1,760	1,760	1,760					
Total Funding:	30,436	47,343	13,590	9,558	4,860	7,900	7,250	4,185					

# INFRASTRUCTURE REPLACEMENT PROGRAM - 2012 to 2021

City of Germantown INFRASTRUCTURE REPLACEMENT PROGRAM DETAIL (in thousands)													
AREA & TYPE OF INFRASTRUCTURE	Budget FY11	Estimate FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	10 YEAR TOTAL
<b>GENERAL FUND:</b>													
<b>OTHER EQUIPMENT:</b>													
<b>FIRE:</b>													
Power Hawk	15	15	-	-	-	-	-	-	-	-	-	-	-
Hurst Tool	-	-	-	35	-	-	-	-	-	-	-	-	35
Thermal Imaging Detectors	-	-	-	-	-	12	-	12	-	-	-	-	24
Emergency Warning Siren Controller	-	-	-	66	25	-	-	-	-	-	-	-	91
<b>TOTAL FIRE</b>	<b>15</b>	<b>15</b>	<b>-</b>	<b>101</b>	<b>25</b>	<b>12</b>	<b>-</b>	<b>12</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>150</b>
<b>POLICE:</b>													
In-Car Video Systems - 6 Police Vehicles	34	27	30	-	-	-	-	-	-	-	-	-	30
<b>TOTAL POLICE</b>	<b>34</b>	<b>27</b>	<b>30</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>30</b>
<b>TOTAL OTHER EQUIPMENT</b>	<b>49</b>	<b>42</b>	<b>30</b>	<b>101</b>	<b>25</b>	<b>12</b>	<b>-</b>	<b>12</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>180</b>
<b>MAINTENANCE EQUIPMENT:</b>													
<b>PUBLIC SERVICE AND GROUNDS:</b>													
Turf Aerator	26	15	-	-	-	-	-	-	-	-	-	-	-
Bulk Spreader	-	-	-	-	45	-	-	-	45	-	-	-	90
Z-Trak Mower	-	-	-	-	15	15	-	-	-	-	-	-	30
Crack Sealer	-	-	-	-	-	-	50	-	-	-	-	-	50
Tarco Leaf Vac	-	-	-	-	-	-	50	40	-	-	-	-	90
Ingersoll Rand Roller	-	-	-	-	55	-	60	-	-	-	-	-	115
DXT Loader	-	-	-	-	-	-	-	95	-	-	-	-	95
Bob-Cat X331 Compact Excavator	-	-	-	55	-	-	-	-	-	-	-	-	55
Aera-Vator	-	-	-	-	-	-	-	-	-	-	-	-	-
Gradall Rubber Tire Excavator	-	-	-	-	-	350	-	-	-	-	-	-	350
DR Brush & Field Mower	-	-	-	-	-	-	-	-	-	-	-	-	-
Bob-Cat Skid Loader	-	-	-	-	-	50	-	-	-	-	-	-	50
Tri Axle Dump Truck	-	-	-	-	-	-	-	-	-	-	-	-	-
Top Dresser	-	-	-	-	-	-	-	-	-	-	-	-	-
Grasshopper Mower	-	-	-	-	-	-	-	30	-	-	-	-	30
Track Loader	-	-	180	-	-	-	-	-	-	-	-	-	180
Field Rake	-	-	15	-	15	-	15	-	-	-	-	-	45
Walker Mower	-	-	-	15	20	-	-	-	-	-	-	-	35
Vac - Litter	-	-	-	-	-	-	-	-	-	-	-	-	-
Tractor	-	-	-	-	40	35	26	-	-	26	-	-	127
Gator	-	-	15	-	-	-	-	-	-	-	-	-	15
<b>TOTAL PUBLIC SVCS.</b>	<b>26</b>	<b>15</b>	<b>210</b>	<b>70</b>	<b>190</b>	<b>450</b>	<b>201</b>	<b>165</b>	<b>45</b>	<b>26</b>	<b>-</b>	<b>-</b>	<b>1,357</b>
<b>TOTAL MAINTENANCE EQUIPMENT</b>	<b>26</b>	<b>15</b>	<b>210</b>	<b>70</b>	<b>190</b>	<b>450</b>	<b>201</b>	<b>165</b>	<b>45</b>	<b>26</b>	<b>-</b>	<b>-</b>	<b>1,357</b>
(in thousands)													
<b>ADMINISTRATION:</b>													
Taurus	-	-	28	-	-	-	-	-	-	-	28	-	56
Charger	-	-	-	-	-	-	-	28	-	-	-	-	28
<b>TOTAL ADMINISTRATION</b>	<b>-</b>	<b>-</b>	<b>28</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>28</b>	<b>-</b>	<b>-</b>	<b>28</b>	<b>-</b>	<b>84</b>
<b>ANIMAL CONTROL:</b>													
Ford Ranger	-	-	-	-	-	25	-	-	-	-	-	-	25
<b>TOTAL ANIMAL CONTROL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>25</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>25</b>
<b>FACILITIES MANAGEMENT:</b>													
Chevy S-10	-	-	27	-	-	-	-	-	-	-	-	-	27
Dodge 2500 w/ Service Body	-	-	-	30	-	-	-	-	-	-	-	-	30
Ford E-150 Van	-	-	-	-	-	-	-	-	-	-	-	-	-
Ford F-250 Pickup	-	-	-	-	-	-	-	-	-	90	-	30	120
Ford Ranger	-	-	-	-	-	-	-	-	30	-	-	-	30
GMC 2500 w/ Service Body	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL FACILITIES MAINT.</b>	<b>-</b>	<b>-</b>	<b>27</b>	<b>30</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>30</b>	<b>90</b>	<b>-</b>	<b>30</b>	<b>207</b>
<b>DEVELOPMENT:</b>													
Chevy S-10 (1)	20	16	22	-	-	-	-	-	-	-	-	50	72
Ford Explorer	-	-	28	-	-	-	-	-	-	-	-	-	28
Ford Ranger	-	-	-	-	25	-	-	-	-	25	-	-	50
Ford Crown Vic	-	-	-	-	-	-	-	-	-	-	-	-	-
Jeep Cherokee	-	-	56	-	-	-	-	-	-	-	-	-	56
<b>TOTAL DEVELOPMENT</b>	<b>20</b>	<b>16</b>	<b>106</b>	<b>-</b>	<b>25</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>25</b>	<b>-</b>	<b>50</b>	<b>206</b>

## INFRASTRUCTURE REPLACEMENT PROGRAM - 2012 to 2021

<b>PUBLIC SERVICE AND GROUNDS:</b>													
Dodge 2500 Pickup	32	27	-	-	-	-	-	32	-	30	30	-	92
Dodge Durango	-	-	-	-	-	-	-	-	-	-	-	-	-
Ford F-350 w/ Service Body	32	47	-	-	-	-	30	-	-	-	-	30	60
Ford F-450 Dump Truck	-	-	-	-	-	40	40	45	-	-	-	-	125
Ford F-750 Flat Bed	-	-	-	-	-	-	-	-	-	55	55	-	110
Ford F-250 Crew Cab	-	-	-	-	-	-	-	-	94	-	-	-	94
GMC Dump Truck	-	-	-	-	-	-	-	-	-	100	-	-	100
Ford Expedition	-	-	-	30	-	-	-	-	-	-	-	-	30
Ford F-450 Crew Cab	-	-	-	-	-	-	45	-	-	40	-	-	85
Ford F-350 Extended Cab	-	-	-	-	75	-	-	-	-	-	-	-	75
Ford Escape	-	-	-	-	-	-	-	-	-	-	-	-	-
Sterling Dump Truck	-	-	-	-	-	-	-	100	-	100	-	-	200
<b>TOTAL PUBLIC SVCS.</b>	<b>64</b>	<b>74</b>	<b>-</b>	<b>30</b>	<b>75</b>	<b>40</b>	<b>115</b>	<b>177</b>	<b>94</b>	<b>325</b>	<b>85</b>	<b>30</b>	<b>971</b>
<b>FINANCE:</b>													
Dodge Pickup Truck	-	-	-	-	-	-	-	-	-	21	-	-	21
<b>TOTAL FINANCE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>21</b>	<b>-</b>	<b>-</b>	<b>21</b>
<b>FIRE:</b>													
Ford Crown Vic	35	35	80	30	-	-	-	65	80	-	-	-	255
<b>TOTAL FIRE</b>	<b>35</b>	<b>35</b>	<b>80</b>	<b>30</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>65</b>	<b>80</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>255</b>
<b>PARKS AND RECREATION:</b>													
Ford Explorer	-	-	-	-	-	-	-	28	-	-	-	-	28
Ford Escape	-	-	-	28	-	28	-	-	-	-	-	-	56
Ford Ranger	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL PARKS AND REC.</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>28</b>	<b>-</b>	<b>28</b>	<b>-</b>	<b>28</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>84</b>
<b>POLICE:</b>													
Police Fleet - Crown Vic - new (6)	186	198	210	490	161	35	140	210	175	280	137	210	2,048
Police Fleet - Crown Vic (K-9)	-	-	-	-	-	-	-	-	-	-	-	-	-
Police Fleet - Taurus	-	-	28	-	-	-	-	-	-	-	-	-	28
Police Fleet - Impala (3)	-	-	84	-	-	-	-	28	60	-	149	-	321
Police Fleet - Ford F-350	-	-	-	-	-	-	-	-	-	-	-	63	63
Police Fleet - Dodge Charger	-	-	-	-	-	-	-	-	-	-	-	-	-
Police Fleet - Ford Explorer	-	-	-	65	35	-	30	-	105	-	-	-	235
Police Fleet - Ford F-150	-	-	-	-	-	-	-	-	-	-	-	-	-
Police Fleet - Chevrolet Malibu	-	-	-	-	-	-	-	28	-	-	-	-	28
<b>TOTAL POLICE</b>	<b>186</b>	<b>198</b>	<b>322</b>	<b>555</b>	<b>196</b>	<b>35</b>	<b>170</b>	<b>266</b>	<b>340</b>	<b>280</b>	<b>286</b>	<b>273</b>	<b>2,723</b>
<b>TOTAL AUTOS &amp; TRUCKS</b>	<b>305</b>	<b>323</b>	<b>563</b>	<b>673</b>	<b>296</b>	<b>128</b>	<b>285</b>	<b>564</b>	<b>544</b>	<b>741</b>	<b>399</b>	<b>383</b>	<b>4,576</b>
<b>COMPUTER EQUIPMENT:</b>													
<b>INFORMATION TECHNOLOGY:</b>													
File Server	11	18	10	-	-	-	-	-	-	-	-	-	10
SunGard Upgrade	-	18	-	-	-	-	-	-	-	-	-	-	-
Code Red	23	20	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL I.T.</b>	<b>34</b>	<b>56</b>	<b>10</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10</b>
<b>INFORMATION TECHNOLOGY:</b>													
Firehouse Software	-	-	15	-	-	-	-	-	-	-	-	-	15
<b>TOTAL I.T.</b>	<b>-</b>	<b>-</b>	<b>15</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>15</b>
<b>TOTAL GENERAL FUND</b>	<b>414</b>	<b>436</b>	<b>828</b>	<b>844</b>	<b>511</b>	<b>590</b>	<b>486</b>	<b>741</b>	<b>589</b>	<b>767</b>	<b>399</b>	<b>383</b>	<b>6,138</b>
<b>PICKERING CENTER FUND:</b>													
<b>BUILDING IMPROVEMENTS:</b>													
Park Lighting	-	-	-	10	-	-	-	-	-	-	-	-	-
Building Improvements	-	-	78	-	-	-	-	-	-	-	-	-	-
<b>TOTAL PICKERING FUND</b>	<b>-</b>	<b>-</b>	<b>78</b>	<b>10</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RECREATION FUND:</b>													
<b>OTHER ASSETS:</b>													
Tennis Courts	-	-	80	-	-	-	-	-	-	-	-	-	-
Lighting at Soccerplex	-	-	35	-	-	-	-	-	-	-	-	-	-
Fencing at Farmington	-	-	16	-	-	-	-	-	-	-	-	-	-
<b>TOTAL RECREATION FUND</b>	<b>-</b>	<b>-</b>	<b>131</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GREAT HALL FUND:</b>													
<b>BUILDING IMPROVEMENTS:</b>													
Electric Dividing Accordion Walls	-	-	10	-	-	-	-	-	-	-	-	-	-
<b>TOTAL GREAT HALL FUND</b>	<b>-</b>	<b>-</b>	<b>10</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# INFRASTRUCTURE REPLACEMENT PROGRAM - 2012 to 2021

## UTILITY FUND:

(in thousands)

### LINES, WELLS AND STATION IMPROVEMENTS:

#### SEWER:

Sewer Lift Station Rewiring	10	10	10	10	10	10	10	10	10	10	10	10	100
Maintenance of Sewer Collection System	250	240	250	250	250	250	250	250	250	250	250	250	2,500
<b>TOTAL SEWER</b>	<b>260</b>	<b>250</b>	<b>260</b>	<b>260</b>	<b>260</b>	<b>260</b>	<b>260</b>	<b>260</b>	<b>260</b>	<b>260</b>	<b>260</b>	<b>260</b>	<b>2,600</b>

#### WATER:

Water Mains Maintenance	100	-	100	-	-	-	-	-	-	-	-	-	100
Maintenance of Water WellField System	20	-	20	20	20	20	20	20	20	20	20	20	200
<b>TOTAL WATER</b>	<b>120</b>	<b>-</b>	<b>120</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>300</b>

<b>TOTAL LINES, WELLS &amp; STATION IMPROVEMENTS</b>	<b>380</b>	<b>250</b>	<b>380</b>	<b>280</b>	<b>280</b>	<b>280</b>	<b>280</b>	<b>280</b>	<b>280</b>	<b>280</b>	<b>280</b>	<b>280</b>	<b>2,900</b>
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### MAINTENANCE EQUIPMENT:

#### SEWER:

Backhoe	-	-	-	-	-	80	-	-	-	-	-	-	80
Ingersoll Rand Compressor	-	-	-	-	-	35	-	-	-	-	-	-	35
<b>TOTAL SEWER</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>115</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>115</b>

#### WATER:

Backhoe	-	-	-	-	85	-	-	-	-	-	-	-	85
Excavator	-	-	-	-	-	-	-	-	-	-	-	250	250
<b>TOTAL WATER</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>85</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>250</b>	<b>335</b>
<b>TOTAL MAINT. EQUIPMENT</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>85</b>	<b>-</b>	<b>115</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>250</b>	<b>450</b>

### AUTOS AND TRUCKS:

#### SEWER:

Chevy 3500 Pickup	-	-	-	-	30	-	-	-	-	-	-	-	30
Ford F-350 Crew Cab	-	-	-	-	-	-	-	-	-	33	-	-	33
Ford F-450 Truck	-	-	-	-	-	-	-	-	-	-	55	-	55
<b>TOTAL SEWER</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>30</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>33</b>	<b>55</b>	<b>-</b>	<b>118</b>

#### WATER:

Chevy 1500 Pickup	-	-	-	25	-	-	-	-	-	-	-	-	25
Ford F-150 Truck	-	-	-	-	-	-	30	30	-	-	30	-	90
Dodge Ram Pick-up	-	-	30	-	-	-	-	30	-	-	-	-	60
Dodge Dakota Pick-up	40	35	-	-	-	-	30	25	-	-	-	80	135
Ford F-350 Crew Cab	-	-	-	-	-	-	-	35	-	-	-	-	35
Ford LNT-8000 Dump Truck	-	-	-	-	-	-	-	-	-	-	-	-	-
Ford Ranger	-	-	-	25	-	-	-	-	-	-	-	-	25
<b>TOTAL WATER</b>	<b>40</b>	<b>35</b>	<b>30</b>	<b>50</b>	<b>-</b>	<b>-</b>	<b>60</b>	<b>120</b>	<b>-</b>	<b>-</b>	<b>30</b>	<b>80</b>	<b>370</b>
<b>TOTAL AUTOS &amp; TRUCKS</b>	<b>40</b>	<b>35</b>	<b>30</b>	<b>50</b>	<b>30</b>	<b>-</b>	<b>60</b>	<b>120</b>	<b>-</b>	<b>33</b>	<b>85</b>	<b>80</b>	<b>488</b>

### TOTAL UTILITY FUND

420	285	410	330	395	280	455	400	280	313	365	610	3,838
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### VEHICLE MAINTENANCE FUND:

#### AUTOS AND TRUCKS:

Dodge 2500 Pick-up	-	-	-	-	30	-	30	-	-	-	-	-	60
Ford Crown Vic	-	-	23	22	-	-	-	25	-	-	-	-	70
<b>TOTAL AUTOS &amp; TRUCKS</b>	<b>-</b>	<b>-</b>	<b>23</b>	<b>22</b>	<b>30</b>	<b>-</b>	<b>30</b>	<b>25</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>130</b>

### OTHER ASSETS:

Daewoo Forklift	-	-	-	-	-	50	-	-	-	-	-	-	50
Software	-	-	20	-	-	-	-	-	-	-	-	-	20
Fuel/UST Monitor Upgrade -- FS 2	-	-	25	-	-	-	-	-	-	-	-	-	25
<b>TOTAL OTHER ASSETS</b>	<b>-</b>	<b>-</b>	<b>45</b>	<b>-</b>	<b>-</b>	<b>50</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>95</b>

### TOTAL VEHICLE MAINT. FUND

-	-	68	22	30	-	80	25	-	-	-	-	-	225
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### GRAND TOTAL - ALL FUNDS

834	721	1,525	1,206	936	870	1,021	1,166	869	1,080	764	993	10,201
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## DISCUSSION OF GENERAL FUND RESERVES

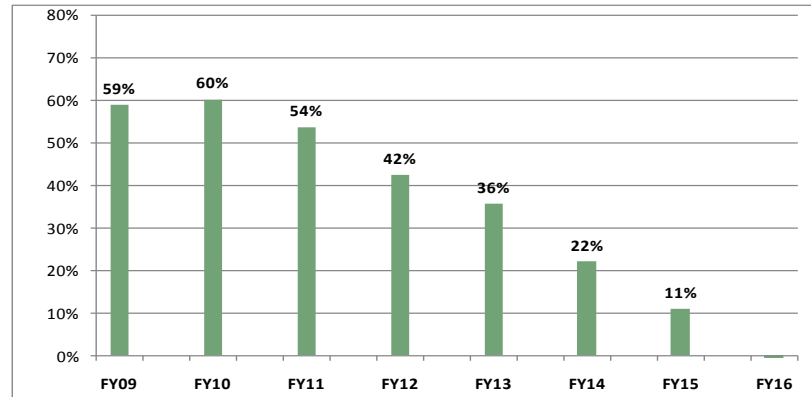
During the City's high growth period, excess revenues over expenditures were used for capital projects not funded by bond proceeds. In the past several years, General Fund reserves were used to fund a significant portion of the capital projects. Beginning in FY04, revenues from the Hall Income and Excise Tax were earmarked to fund capital projects due to the uncertainty of this revenue source for operational funding. The CIP will continue to receive revenues from the Hall as a source of funding in addition to General Fund reserves and G.O. bonds. The drawdown of reserves, including Hall, for the five-year planning period is as follows.

	<u>FY11</u>	<u>FY12</u>	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>
CIP	\$3,075,000	3,611,000	2,130,000	4,460,000	3,500,000	3,250,000

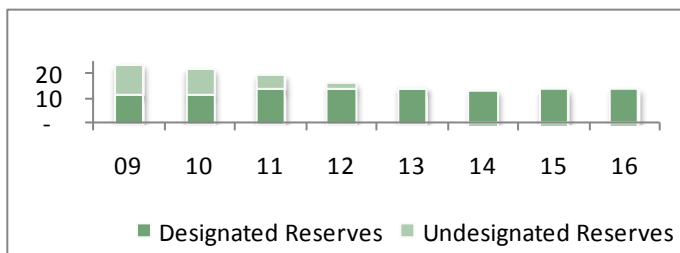
### FUND BALANCE % TOTAL EXPENDITURES

#### ANALYSIS OF FUND BALANCE

The chart at the right illustrates the impact of the draw downs on the City's General Fund fund balance:



#### \$MILLIONS



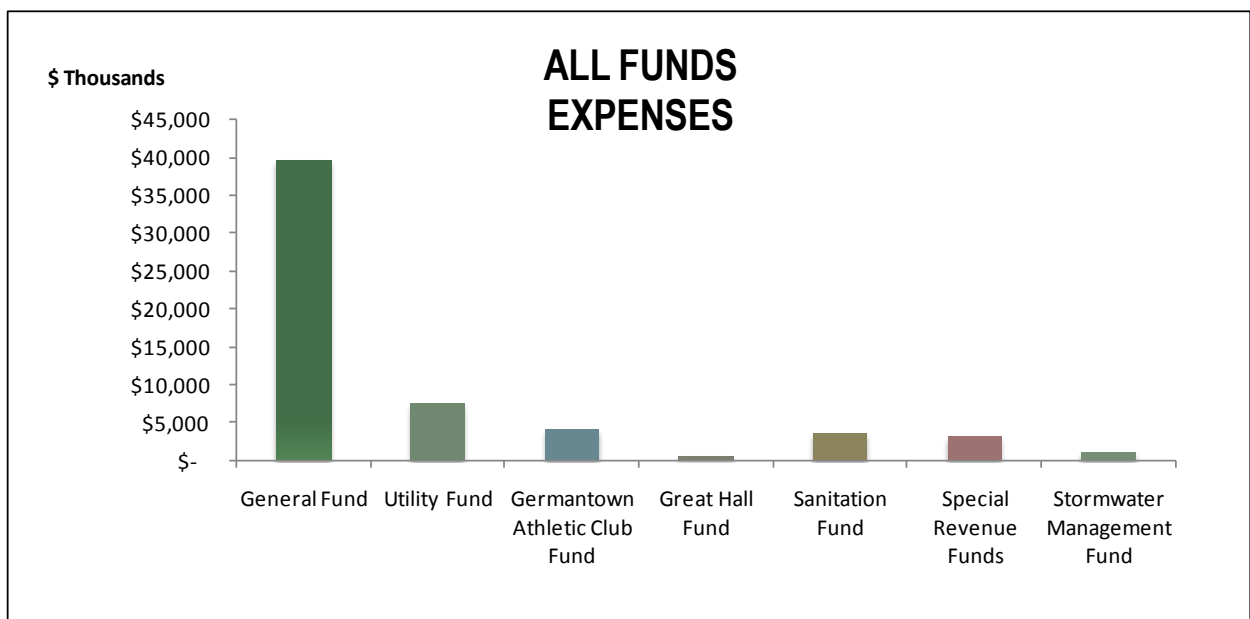
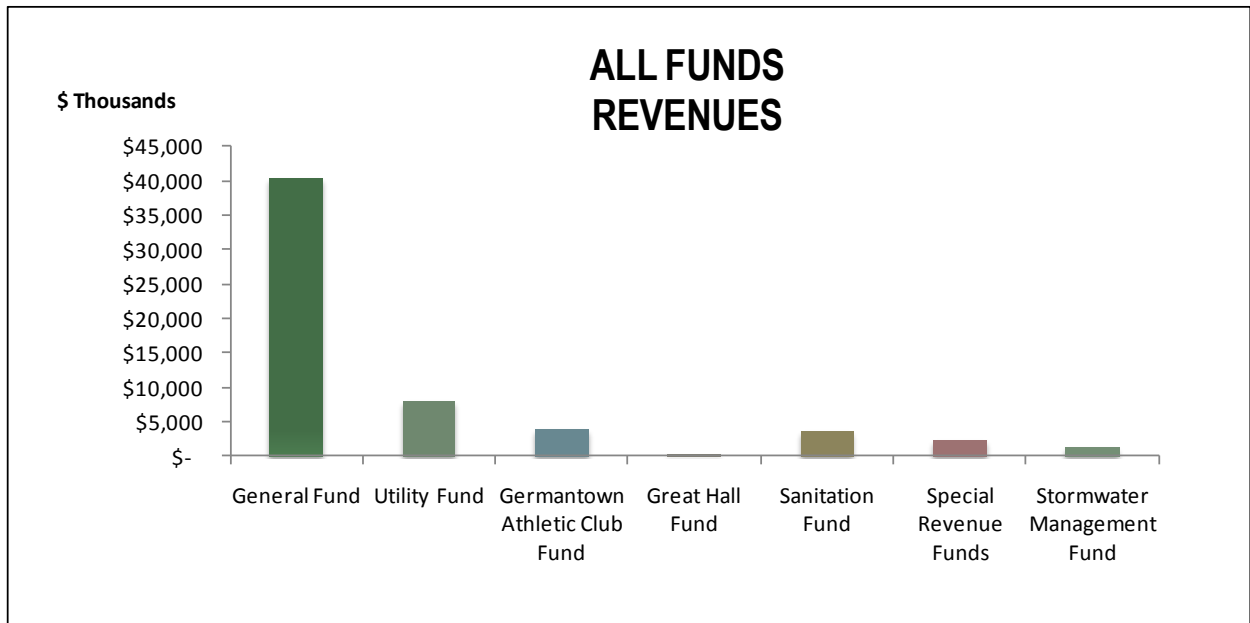
Details of both the designated and undesignated reserve levels are illustrated in the chart at the left:

	Actual FY09	Actual FY10	Estimated FY11	Budget FY12	Projected			
					FY13	FY14	FY15	FY16
Emergencies & Catastrophes	\$ 900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000
Capital Asset Repl. Infrastructure	282,000	436,000	828,000	844,000	511,000	590,000	486,000	741,000
Designation for Tax Anticipation	7,139,574	7,451,884	8,027,411	8,040,869	8,063,458	8,092,011	8,133,107	8,295,769
Designation for General Debt	3,264,000	3,016,142	3,921,149	4,328,754	4,320,118	3,913,329	4,214,668	4,200,927
<b>Total Reserves</b>	<b>11,585,574</b>	<b>11,804,026</b>	<b>13,676,560</b>	<b>14,113,623</b>	<b>13,794,576</b>	<b>13,495,340</b>	<b>13,733,775</b>	<b>14,137,696</b>
Unreserved Fund Balance	12,481,050	10,605,640	6,203,843	2,627,588	698,540	(4,305,278)	(9,116,111)	(14,721,227)
<b>Total Fund Balance</b>	<b>24,066,624</b>	<b>22,409,666</b>	<b>19,880,403</b>	<b>16,741,211</b>	<b>14,493,116</b>	<b>9,190,062</b>	<b>4,617,664</b>	<b>(583,531)</b>
Operating Expenditures	\$ 40,969,348	37,239,476	37,014,445	39,494,260	40,608,595	41,646,617	42,259,819	43,561,403
Fund Balance as % of Expenditures	59%	60%	54%	42%	36%	22%	11%	-1%



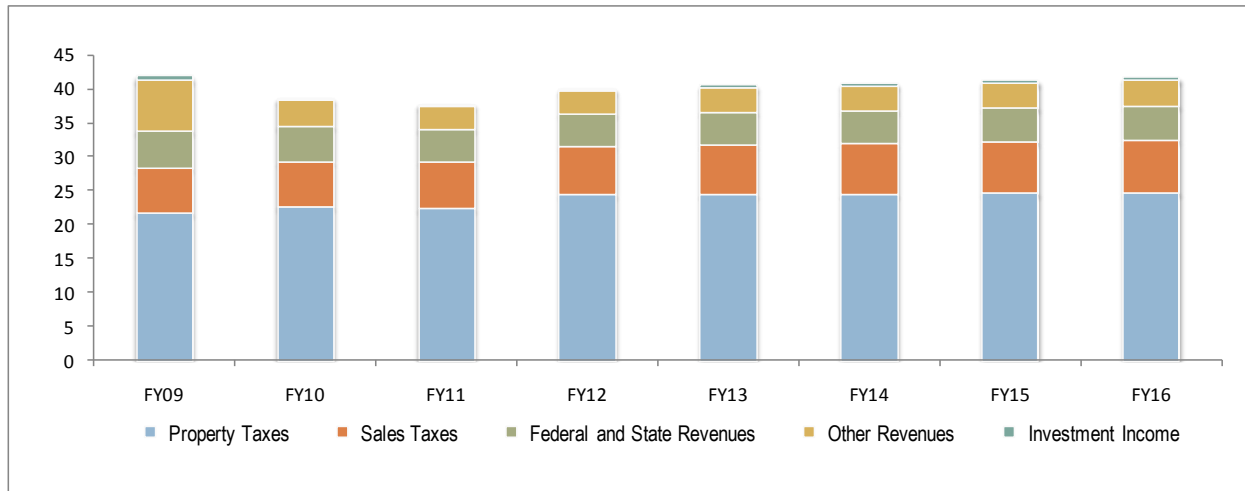
The two charts below illustrate revenues and expenses for all major funds. The section following these charts consist of budget projection summaries of revenues and expenditures by major categories, along with fund balances as of June 30, for the fiscal years 2009–2016. The graphs illustrate 8 years of information. This data is provided for the General Fund, Utility Fund, Germantown Athletic Club Fund, Great Hall Fund, Sanitation Fund, Stormwater Management Fund, Special Revenue Funds, Internal Service Funds and Pension, OPEB, and Health Funds.

Following the budget projection summaries is a description of personnel costs with a comparison of staffing levels between FY11 and FY12.



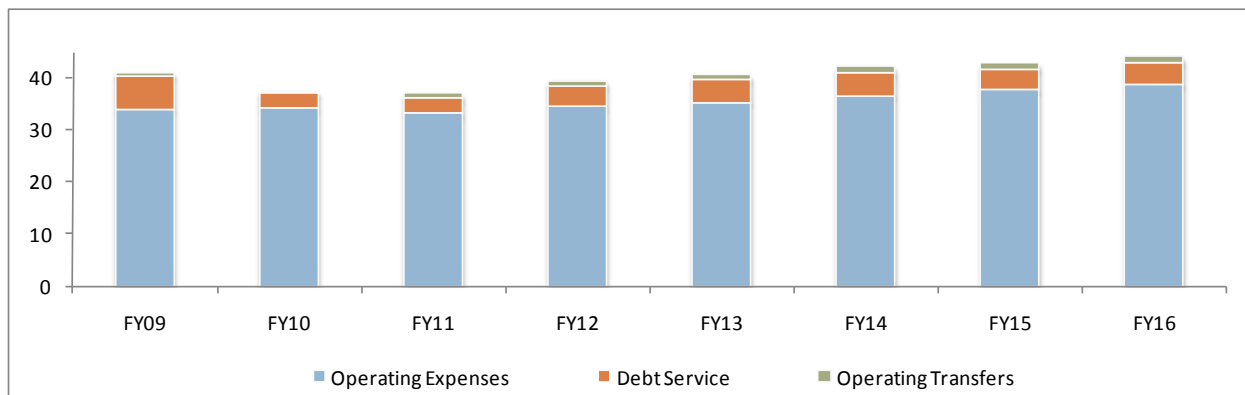
## GENERAL FUND REVENUES

\$ Millions



## GENERAL FUND EXPENDITURES

\$ Millions



## GENERAL FUND

## BUDGET PROJECTION SUMMARY

(\$000)	Actual FY09	Actual FY10	Budget FY11	Estimate FY11	Budget FY12	Projected			
						FY13	FY14	FY15	FY16
GENERAL REVENUES:									
Auto Registration	\$ 872	905	892	931	950	969	988	1,008	1,028
Court Fines	1,055	1,317	1,090	990	995	995	1,024	1,048	1,073
Franchise Fees	535	605	540	580	586	586	604	622	640
Grants	157	630	100	150	150	100	100	100	100
Interest	675	162	179	25	185	325	350	375	400
Licenses	204	155	152	163	164	161	163	166	169
Other Income	4,909	1,031	944	828	847	954	908	908	914
Property Taxes	21,635	22,581	22,297	22,256	24,325	24,366	24,435	24,521	24,646
Sales Taxes	6,546	6,570	6,458	7,029	7,132	7,299	7,439	7,585	7,724
State Taxes	5,345	4,590	3,612	4,608	4,632	4,735	4,794	4,854	4,916
Fund From Prior	-	-	450	450	450	450	450	450	450
REVENUE TOTAL	41,935	38,547	36,715	38,010	40,416	40,940	41,254	41,637	42,060
EXPENDITURE BY CATEGORY:									
Personnel	25,290	25,284	24,536	23,741	24,778	25,965	26,802	27,637	28,548
Communication	298	232	317	307	328	333	337	342	346
Prof. Fees	2,351	2,171	2,669	2,844	2,597	2,150	2,185	2,231	2,269
Other Maint.	1,432	1,647	1,755	1,827	1,872	1,905	1,939	1,979	2,014
Supplies	1,297	1,077	1,270	1,287	1,302	1,322	1,353	1,384	1,417
Insurance	97	40	92	103	87	87	87	87	87
Rent	62	56	109	110	111	110	110	110	110
Allocations	1,186	1,148	1,220	1,165	1,154	1,184	1,217	1,257	1,295
Capital Outlay	357	794	414	436	828	844	511	590	486
Road & Mains	-	-	-	-	-	-	-	-	-
Contingency	0	4	50	-	50	50	50	50	50
Grants	688	816	301	306	447	554	568	583	598
Debt Service	6,544	2,952	3,018	3,018	3,921	4,329	4,320	3,913	4,215
Operating Transfers	1,770	1,461	1,022	1,928	1,945	1,790	2,180	2,110	2,140
Sanitation	-	-	-	-	-	-	-	-	-
Expense Reimburs.	(1,271)	(1,274)	(1,059)	(1,059)	(953)	(936)	(954)	(972)	(990)
Roll Fwd. Enc. - Prior Yr.	-	-	450	450	450	450	450	450	450
Roll Fwd. Enc. - Next Yr.	-	-	(450)	(450)	(450)	(450)	(450)	(450)	(450)
Utilities	868	833	898	1,002	1,027	923	941	959	978
EXPENDITURE TOTAL	40,969	37,239	36,611	37,014	39,494	40,609	41,647	42,260	43,561
Excess (Deficit)	965	1,307	104	996	922	332	(393)	(622)	(1,501)
FUND BALANCE									
Beginning	25,751	24,066	20,285	21,960	19,430	16,291	14,043	8,740	4,168
Transf. to CIP	(2,650)	(2,964)	(875)	(875)	(1,682)	(1,760)	(1,760)	(1,760)	(1,760)
Transf. to Infras.	-	-	-	-	-	-	-	-	-
CIP Res Inc (Dec)	-	-	(2,200)	(2,200)	(1,929)	(370)	(2,700)	(1,740)	(1,490)
Prior Period Adjustment	-	-	-	-	-	-	-	-	-
Ending	\$ 24,066	22,409	17,314	19,880	16,741	14,493	9,190	4,618	(584)

## UTILITY REVENUES

\$ Millions

To be added

## UTILITY EXPENDITURES

\$ Millions

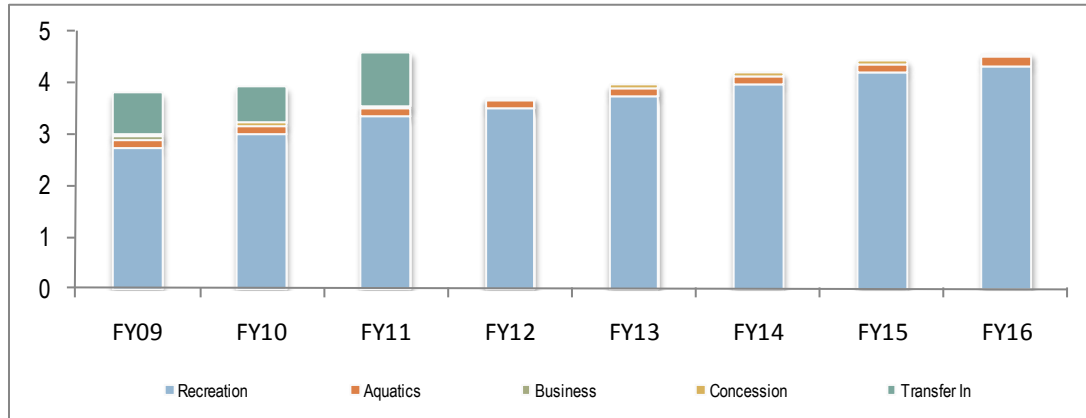
To be added

**UTILITY FUND**
**BUDGET PROJECTION SUMMARY**

(\$000)	Actual FY09	Actual FY10	Budget FY11	Estimate FY11	Budget FY12	Projected			
						FY13	FY14	FY15	FY16
REVENUES:									
Allocations	\$ 30	51	-	19	-	-	-	-	-
Installation Charges	82	102	95	86	95	95	115	130	135
Interest	223	51	65	-	65	105	120	135	146
Contrib. Developers	97	417	320	143	320	420	420	520	520
Other Income	13	16	15	15	15	15	20	25	25
Sewer Fees	2,553	2,444	2,700	2,720	2,700	2,725	2,780	2,835	2,892
Water Sales	4,384	4,033	4,570	4,995	4,670	4,695	4,741	4,798	4,845
<b>TOTAL REVENUES</b>	<b>7,380</b>	<b>7,114</b>	<b>7,765</b>	<b>7,977</b>	<b>7,865</b>	<b>8,055</b>	<b>8,196</b>	<b>8,443</b>	<b>8,563</b>
EXPENSES BY CATEGORY:									
Allocations	1,399	1,378	1,200	1,170	1,091	1,373	1,371	1,421	1,445
Communication	55	57	64	64	64	66	67	69	70
Debt Service	255	319	301	293	265	234	201	166	128
Depreciation	1,293	1,489	1,567	1,650	1,662	1,705	1,713	1,719	1,727
Other Maintenance	71	50	130	129	85	91	93	95	98
Personnel	1,560	1,587	1,491	1,447	1,547	1,594	1,653	1,716	1,781
Professional Fees	93	77	150	104	104	75	75	76	76
Rents	-	0	1	0	1	1	1	1	1
Insurance	17	(2)	15	6	15	15	15	15	15
Mains Maintenance	98	68	84	81	146	150	154	157	161
Contract Services	872	928	1,100	975	1,200	1,236	1,272	1,308	1,344
Supplies	159	144	181	153	181	185	190	194	199
Utilities	672	574	709	748	704	718	732	747	762
PILIOT	-	354	362	369	369	374	374	374	374
<b>TOTAL EXPENSES</b>	<b>6,544</b>	<b>7,024</b>	<b>7,354</b>	<b>7,189</b>	<b>7,436</b>	<b>7,816</b>	<b>7,911</b>	<b>8,058</b>	<b>8,181</b>
<b>NET INCOME (LOSS)</b>	<b>835</b>	<b>93</b>	<b>411</b>	<b>788</b>	<b>429</b>	<b>239</b>	<b>285</b>	<b>386</b>	<b>382</b>
RETAINED EARNINGS:									
Beginning	26,853	27,688	28,760	27,781	28,569	28,998	29,238	29,523	29,908
Ending	<u>\$ 27,688</u>	<u>27,781</u>	<u>29,171</u>	<u>28,569</u>	<u>28,998</u>	<u>29,238</u>	<u>29,523</u>	<u>29,908</u>	<u>30,291</u>
Capital Outlay	\$ 5,260	2,578	4,308	4,263	957	2,135	395	280	455

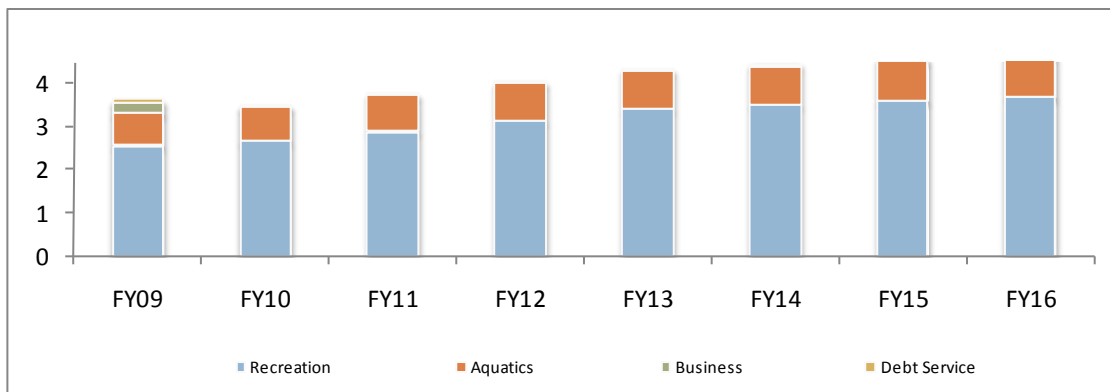
## GERMANTOWN ATHLETIC CLUB REVENUES

\$ Millions



## GERMANTOWN ATHLETIC CLUB EXPENDITURES

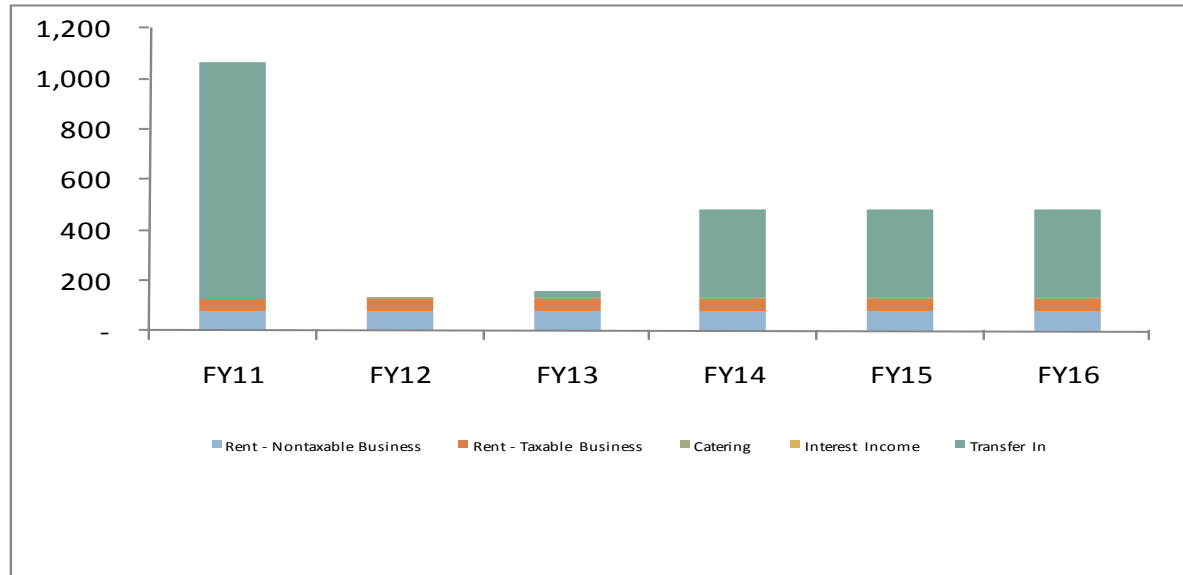
\$ Millions



Too be added

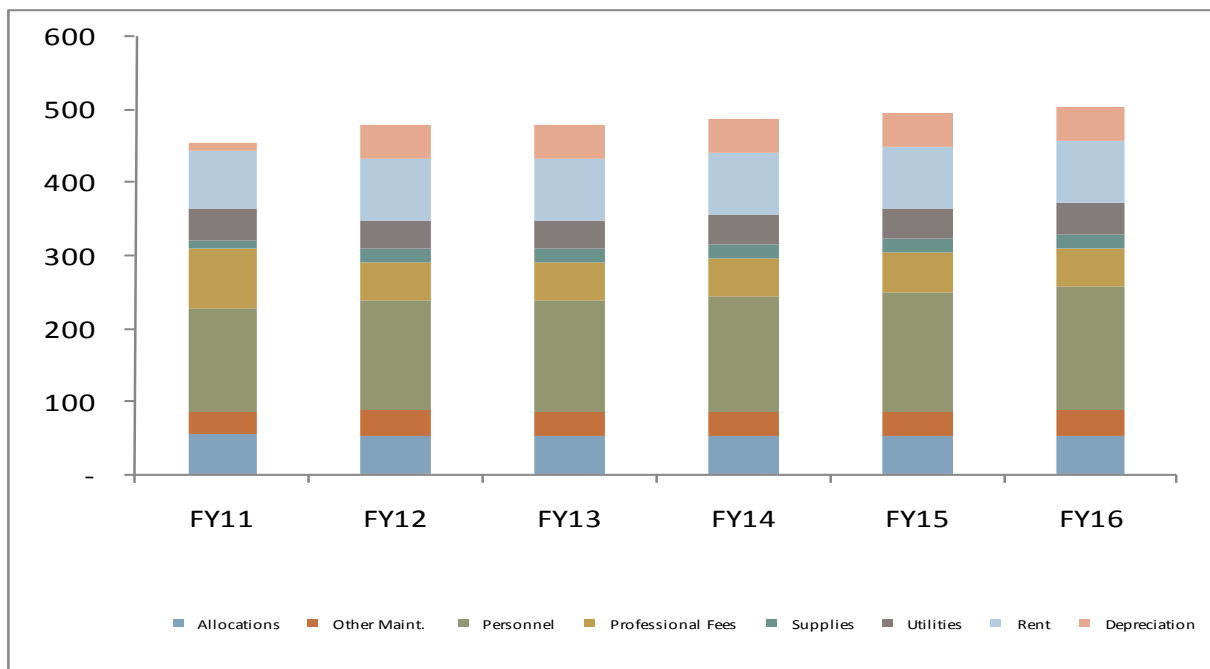
## GREAT HALL REVENUES

\$ Thousands



## GREAT HALL EXPENDITURES

\$ Thousands

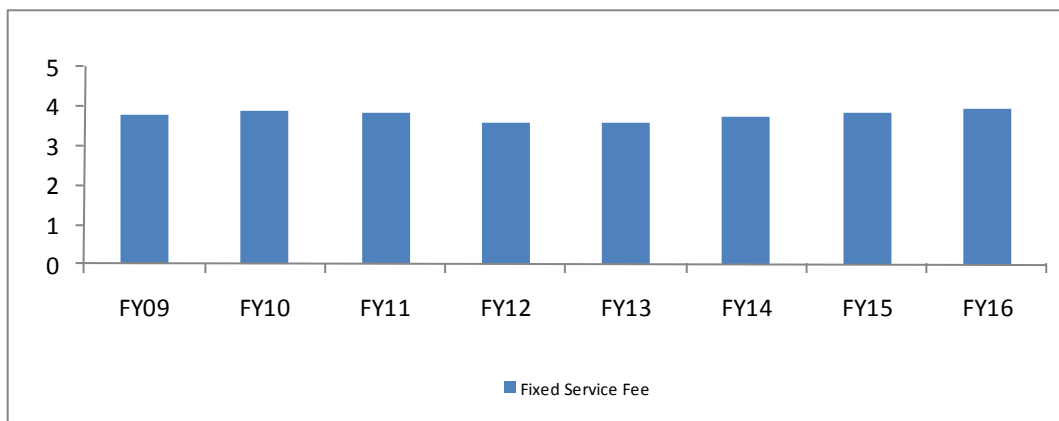




(\$000)	Actual FY09	Actual FY10	Budget FY11	Estimate FY11	Budget FY12	Projected			
						FY13	FY14	FY15	FY16
REVENUES:									
Business Revenue	\$ -	115	165	130	147	147	147	147	147
Transfer In	300	49	600	940	-	25	350	350	350
TOTAL REVENUE	300	164	765	1,070	147	172	497	497	497
EXPENSES:									
Allocations	-	54	57	55	54	54	54	54	54
Communication	-	0	1	1	1	1	1	1	1
Debt Service	-	21	16	15	13	12	10	9	7
Other Maint.	-	16	35	31	35	31	32	33	33
Personnel	-	138	140	142	148	153	158	164	171
Professional Fees	-	5	85	83	53	53	53	53	53
Rents	-	79	81	82	84	84	85	85	85
Supplies	-	5	12	11	19	18	18	19	19
Depreciation	-	6	24	11	46	46	46	46	46
Utilities	-	36	32	42	39	40	41	42	43
TOTAL EXPENSES	-	360	483	471	494	492	498	506	512
EXCESS (DEFICIT)	300	(196)	282	599	(347)	(321)	(2)	(10)	(15)
RETAINED EARNINGS:									
Beginning	-	300	10	104	703	355	34	32	22
Ending	\$ 300	104	292	703	355	34	32	22	7

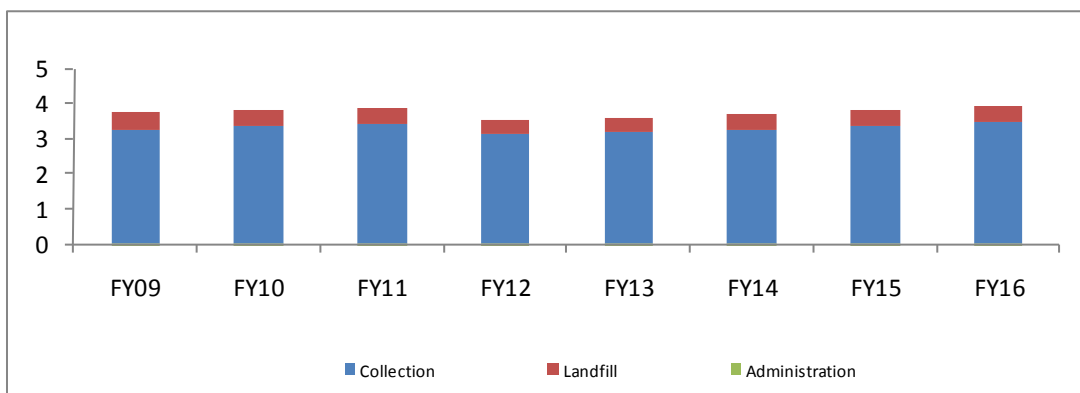
## SANITATION REVENUES

\$ MILLIONS



## SANITATION EXPENDITURES

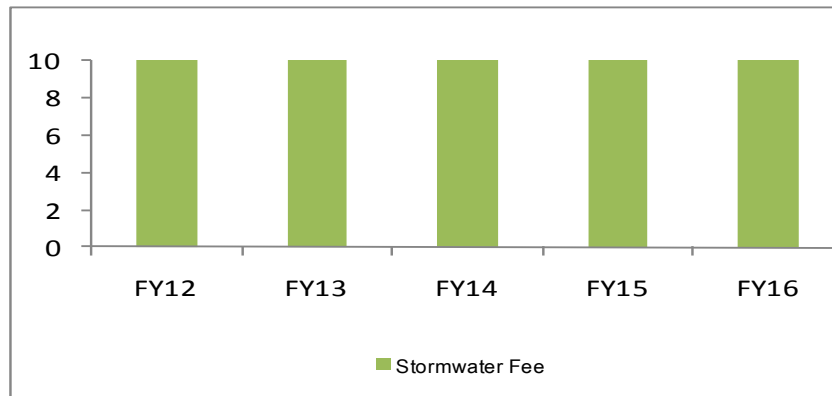
\$ MILLIONS



To be added

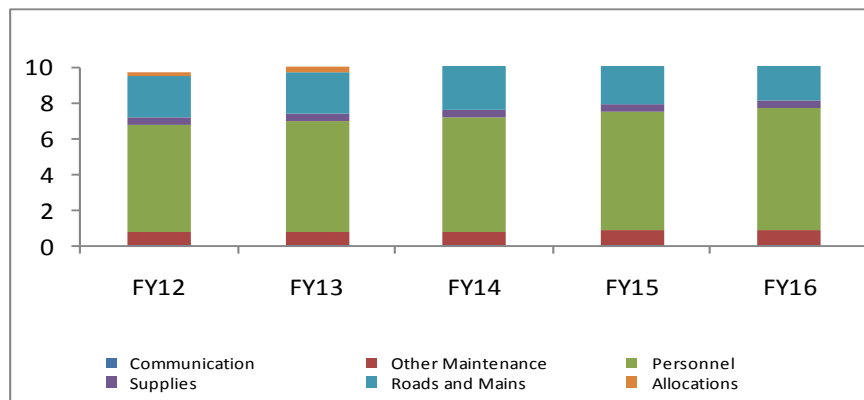
## STORMWATER MANAGEMENT REVENUES

\$ MILLIONS



## STORMWATER MANAGEMENT EXPENSES

\$ MILLIONS



## STORMWATER MANAGEMENT FUND

## BUDGET PROJECTION SUMMARY

(\$000)	Actual	Actual	Budget	Estimate	Budget	Projected			
	FY09	FY10	FY11	FY11	FY12	FY13	FY14	FY15	FY16
REVENUES:									
Stormwater Management Fee	\$ -	-	985	1,010	1,150	1,150	1,150	1,150	1,150
Other Revenues	-	0	-	2	2	2	2	2	2
Transfer In	-	7	-	-	-	-	-	-	-
TOTAL REVENUES	-	8	985	1,012	1,152	1,152	1,152	1,152	1,152
EXPENSES BY CATEGORY:									
Communication	-	-	5	5	5	6	6	6	6
Other Maintenance	-	-	78	73	75	77	79	81	83
Personnel	-	-	558	557	596	615	638	662	687
Prof. Fees	-	8	-	20	20	20	20	20	20
Supplies	-	-	45	40	39	40	41	42	43
Roads and Mains	-	-	215	205	235	241	247	253	259
Allocations	-	-	40	26	25	25	26	26	27
TOTAL EXPENSES	-	8	941	926	995	1,023	1,055	1,090	1,125
EXCESS (DEFICIT)	-	-	44	86	156	129	96	62	27
RETAINED EARNINGS:									
Beginning	-	-	(24)	-	86	242	371	468	530
Ending	\$ -	-	20	86	242	371	468	530	557
Capital Outlay	\$ -	-	-	-	-	-	-	-	-

**SPECIAL REVENUE FUNDS**
**BUDGET PROJECTION SUMMARY**

(\$000)

**STATE STREET AID**

	Actual FY09	Actual FY10	Budget FY11	Estimated FY11	Budget FY12	Projected			
						FY13	FY14	FY15	FY16
<b>REVENUES:</b>									
State Street Aid	\$ 1,080	1,244	1,200	1,157	1,042	1,210	1,220	1,230	1,240
Interest	29	17	8	5	8	13	14	16	18
Transfer In-Gen. Fund	1,450	600	600	1,100	600	800	800	800	800
<b>TOTAL REVENUES</b>	2,560	1,862	1,808	2,262	1,650	2,023	2,034	2,046	2,058
<b>EXPENSES BY CATEGORY:</b>									
Other Maintenance	45	-	50	50	200	200	200	200	200
Electricity & Gas	812	768	800	800	824	847	864	881	898
Str. Contract Maint	1,127	677	625	873	1,000	750	750	750	750
City Str. Maint	307	324	385	560	350	385	385	385	385
<b>TOTAL EXPENSES</b>	2,292	1,769	1,860	2,283	2,374	2,182	2,199	2,216	2,233
<b>EXCESS (DEFICIT)</b>	268	92	(52)	(21)	(724)	(160)	(164)	(171)	(176)
<b>FUND BALANCE:</b>									
Beginning of Year	1,243	1,511	1,040	1,604	1,584	860	700	536	365
Ending	\$ 1,511	1,604	988	1,584	860	700	536	365	190

(\$000)

**AUTOMATED ENFORCEMENT**

	Actual FY09	Actual FY10	Budget FY11	Estimated FY11	Budget FY12	Projected			
						FY13	FY14	FY15	FY16
<b>REVENUES:</b>									
Red Lights	\$ 259	296	246	360	375	375	385	396	407
Transfer In-Gen. Fund	113	113	92	2	-	-	-	-	-
<b>TOTAL REVENUES</b>	372	409	338	362	375	375	385	396	407
<b>EXPENSES BY CATEGORY:</b>									
Personnel	377	316	112	116	123	125	130	134	139
Materials & Supplies	4	3	6	9	8	8	8	8	8
Rent	83	256	197	213	197	197	197	197	197
Other - Grants	24	19	23	23	23	23	23	23	23
Capital Outlay	-	-	-	-	-	-	-	-	-
<b>TOTAL EXPENSES</b>	488	595	338	362	350	352	357	361	366
<b>EXCESS (DEFICIT)</b>	(116)	(186)	0	0	25	23	28	35	41
<b>FUND BALANCE:</b>									
Beginning of Year	391	275	5	89	90	115	138	166	201
Ending	\$ 275	89	5	90	115	138	166	201	240

**SPECIAL REVENUE FUNDS**
**BUDGET PROJECTION SUMMARY**

(\$000)

**DRUG ASSET FORFEITURE FUND**

	Actual FY09	Actual FY10	Budget FY11	Estimated FY11	Budget FY12	Projected			
						FY13	FY14	FY15	FY16
<b>REVENUES:</b>									
Drug Enforcement	\$ 167	131	350	350	350	350	350	350	350
Interest	-	-	-	-	-	-	-	-	-
<b>TOTAL REVENUES</b>	167	131	350	350	350	350	350	350	350
<b>EXPENSES BY CATEGORY:</b>									
Personnel	44	47	95	81	81	80	81	81	81
Communications	-	-	1	1	1	1	1	1	1
Professional Fees	5	7	24	24	24	24	24	24	24
Other Maintenance	-	-	5	5	5	5	5	5	5
Supplies	96	96	151	126	132	107	107	107	107
Utilities	0	1	1	1	1	1	1	1	1
Rents	-	-	1	-	1	1	1	0	1
Capital Outlay	34	43	-	38	63	-	-	-	-
<b>TOTAL EXPENSES</b>	180	194	278	276	308	219	220	219	220
<b>EXCESS (DEFICIT)</b>	(13)	(63)	72	74	42	131	130	131	130
<b>FUND BALANCE:</b>									
Beginning	164	151	196	88	162	204	337	467	598
Ending	<u>\$ 151</u>	<u>88</u>	<u>268</u>	<u>162</u>	<u>204</u>	<u>337</u>	<u>467</u>	<u>598</u>	<u>729</u>

(\$000)

**PICKERING COMPLEX FUND**

	Actual FY09	Actual FY10	Budget FY11	Estimate FY11	Budget FY12	Projected			
						FY13	FY14	FY15	FY16
<b>REVENUES:</b>									
Classes	\$ 25	26	27	26	27	27	27	27	27
Special Events	10	6	10	6	7	7	7	7	7
Rental	31	36	32	30	32	35	35	35	35
Transfer In-Gen. Fund	1	-	-	-	-	-	-	-	-
<b>TOTAL REVENUES</b>	68	68	69	62	66	69	69	69	69
<b>EXPENSES BY CATEGORY:</b>									
Allocations	2	2	2	2	3	2	2	2	2
Utilities	8	8	10	8	10	10	10	10	10
Capital Outlay	-	-	-	-	78	10	-	-	-
Professional Fees	22	20	25	21	23	23	23	23	23
Supplies	1	20	5	5	5	5	5	5	5
Other Maintenance	-	-	-	-	-	-	-	-	-
<b>TOTAL EXPENSES</b>	34	51	42	36	118	50	40	40	40
<b>EXCESS (DEFICIT)</b>	35	17	26	26	(53)	18	29	29	28
<b>FUND BALANCE:</b>									
Beginning	110	145	170	161	187	134	152	180	209
Ending	<u>\$ 145</u>	<u>161</u>	<u>196</u>	<u>187</u>	<u>134</u>	<u>152</u>	<u>180</u>	<u>209</u>	<u>236</u>

**SPECIAL REVENUE FUNDS**
**BUDGET PROJECTION SUMMARY**

(\$000)

**RECREATION FUND**

	Actual FY09	Actual FY10	Budget FY11	Estimate FY11	Budget FY12	Projected			
						FY13	FY14	FY15	FY16
<b>REVENUES:</b>									
Basketball Fees	\$ 35	30	35	28	31	31	31	31	31
Softball Fees	29	37	38	34	37	37	37	37	37
Kickball Fees	3	4	5	2	3	3	3	3	3
Sports Camps	53	46	98	43	50	50	50	50	50
Tennis Classes	42	40	44	75	17	17	17	17	17
Basketball Sponsors	3	2	3	1	2	2	2	2	2
Soccer Fees	37	83	67	61	60	60	60	60	60
Baseball Fees	14	10	17	16	16	16	16	16	16
Croquet	1	1	1	1	1	1	1	1	1
Cheerleading	-	63	27	30	31	31	31	31	31
Competitive Soccer	-	29	82	37	91	91	91	91	91
Youth Softball	-	23	36	12	-	-	-	-	-
Community Education	25	30	30	25	30	28	28	28	28
<b>TOTAL REVENUES</b>	242	398	481	366	371	369	369	369	369
<b>EXPENSES BY CATEGORY:</b>									
Personnel	-	-	20	21	20	3	3	3	3
Allocations	14	16	18	18	14	23	24	25	26
Professional Fees	150	185	275	222	198	198	198	198	198
Supplies	37	63	95	81	107	71	71	71	71
Capital Outlay	47	181	-	49	131	-	355	-	-
Rents	1	1	7	3	4	4	4	4	4
<b>TOTAL EXPENSES</b>	249	444	415	395	475	300	656	302	303
<b>EXCESS (DEFICIT)</b>	(7)	(46)	65	(29)	(104)	69	(287)	67	66
<b>FUND BALANCE:</b>									
Beginning	315	308	228	262	233	130	198	(89)	(22)
Ending	\$ 308	262	293	233	130	198	(89)	(22)	44

(\$000)

**FEDERAL ASSET FORFEITURE FUND**

	Actual FY09	Actual FY10	Budget FY11	Estimated FY11	Budget FY12	Projected			
						FY13	FY14	FY15	FY16
<b>REVENUES:</b>									
Forfeiture Revenue	\$ -	-	100	100	100	100	100	100	100
<b>TOTAL REVENUES</b>	-	-	100	100	100	100	100	100	100
<b>EXPENSES BY CATEGORY:</b>									
Personnel	-	-	25	25	25	25	25	25	25
Supplies	-	-	75	75	75	75	75	75	75
<b>TOTAL EXPENSES</b>	-	-	100	100	100	100	100	100	100
<b>EXCESS (DEFICIT)</b>	-	-	-	-	-	-	-	-	-
<b>FUND BALANCE:</b>									
Beginning	-	-	-	-	-	-	-	-	-
Ending	\$ -	-	-	-	-	-	-	-	-



## SPECIAL REVENUE FUNDS

## BUDGET PROJECTION SUMMARY

(\$000)

**AMBULANCE FUND**

	Actual FY09	Actual FY10	Budget FY11	Estimated FY11	Budget FY12	Projected			
						FY13	FY14	FY15	FY16
<b>REVENUES:</b>									
Transport Fee	\$ -	-	-	-	-	411	596	620	645
Non Transport Fee	-	-	-	-	-	15	22	23	24
General Fund Transfer	-	-	-	-	1,345	965	830	860	890
<b>TOTAL REVENUES</b>	-	-	-	-	1,345	1,391	1,448	1,503	1,559
<b>EXPENSES BY CATEGORY:</b>									
Personnel	-	-	-	-	427	1,072	1,114	1,155	1,199
Communications	-	-	-	-	6	7	7	7	7
Professional Fees	-	-	-	-	11	82	84	86	88
Other Maintenance	-	-	-	-	4	9	19	25	31
Insurance	-	-	-	-	29	29	30	30	30
Supplies	-	-	-	-	77	91	93	95	98
Utilities	-	-	-	-	1	1	1	1	1
Rents	-	-	-	-	-	-	-	-	-
Allocations	-	-	-	-	33	69	72	74	77
Capital Outlay	-	-	-	-	743	-	-	-	-
<b>TOTAL EXPENSES</b>	-	-	-	-	1,331	1,361	1,419	1,473	1,530
<b>EXCESS (DEFICIT)</b>	-	-	-	-	14	30	30	30	30
<b>FUND BALANCE:</b>									
Beginning	-	-	-	-	-	14	44	74	104
Ending	\$ -	-	-	-	14	44	74	104	134

To be added

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The following staffing schedule summarizes the employee component of the City. In each cost center section of the Budget, a Personnel Projection schedule lists five areas of personnel expense – exempt salaries, non-exempt wages, other compensation, fringe benefits and other personnel. Since the nature of these categories is generally common to all departments, these items will be described in this section.

#### Exempt Salaries and Non-Exempt Wages:

Exempt salaries and non-exempt wages include the payroll cost for full-time and part-time positions classified under each category. There is a net effect of a 2% merit increase in the FY12 Budget. The total personnel budget increased over FY11 by \$536,583.

#### Other Compensation:

Other compensation includes overtime wages, extra duty wages, housing allowance and per diem expenses. Overtime is generally self-explanatory. Extraordinary amounts and changes are described in certain cost center Budget Category Explanations. Extra duty wages account for the amounts paid to police and fire employees in lieu of holiday time off and for court appearances. Housing allowance has been discontinued, but is still paid to those who were grandfathered in before 1986. Per Diem covers City judges, prosecutors, Aldermen and the Mayor.

#### Fringe Benefits:

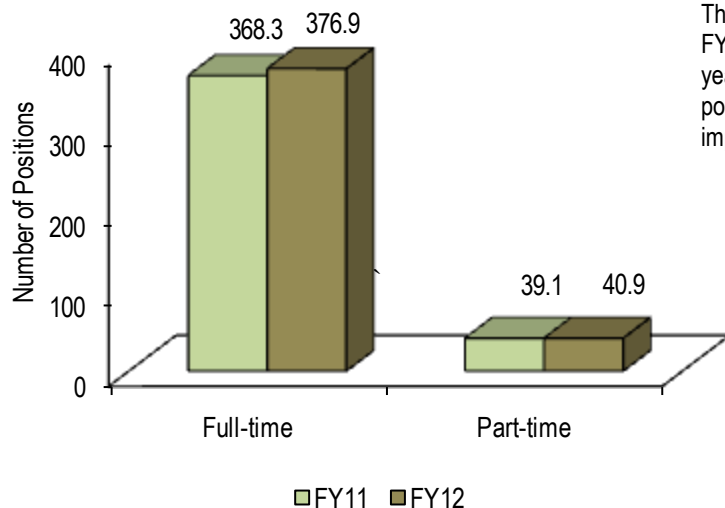
Fringe Benefits include the City's cost for FICA, medical, dental, life, long-term disability, retirement, OPEB, and Workers' Compensation insurance. FICA, set by the federal law, is 7.65% of salary. Increases in the City's health benefit costs necessitate a rate adjustment in the FY12 Budget. The new per-employee annual contribution is \$8,400 for both health and dental.

To maintain a competitive compensation package, the City added retiree's medical benefits several years ago and continues to improve the retirement plan. The City has implemented an IRS Section 125 Plan to pay employee costs of retirement and medical benefits with pre-tax dollars.

The City also provides life insurance of three times salary at a cost of 17¢ per month per \$1,000 of coverage. The City pays 47¢ per month per \$100 of salary for long-term disability benefits, which have remained the same for several years. Workers' Compensation is through the TML Risk Management Pool and varies by department based on the Pool's assessment of potential risks.

#### Other Personnel:

Other Personnel costs include education, staff functions, and unemployment. Employee education amounts and charges are described in the Budget Category Explanations in the various cost centers. Staff functions fund events such as employee holiday parties and awards programs. Unemployment funds payments to individuals receiving unemployment benefits.



The number of full-time and part-time positions in the FY12 Budget shows change over the current fiscal year. The chart on the following page identifies the position changes; all associated with productivity improvement initiatives.

	FY10 Actual		FY11 Actual		FY12 Budget			Incr/ (Decr)
	Full Time	Part Time	Full Time	Part Time	Full Time	Part Time	INC/ (DECR)	Cost
(Full Time Equivalents-Non-Exempt/Exempt Employees)								
<b>GENERAL GOVERNMENT</b>								
City Court*	7.0	0.0	7.0	0.0	7.0	0.0	0.0	
Administration	6.0	1.5	5.0	1.0	4.0	1.0	-1.0	
Human Resources	6.0	0.0	6.0	0.0	6.0	0.0	0.0	
Information Technology*	3.0	0.0	4.0	0.0	4.0	0.0	0.0	
Finance*	14.4	0.5	14.4	0.5	14.6	0.5	0.2	
Community and Economic Development*	22.8	0.0	21.2	0.0	19.4	0.0	-1.8	\$ (164,977)
GPAC	9.0	4.5	9.0	4.5	9.0	4.5	0.0	
Research & Budget	2.4	0.0	2.4	0.0	2.4	0.0	0.0	
<b>PUBLIC SAFETY</b>								
Police	107.0	1.3	109.0	1.3	109.0	1.3	0.0	
Fire*	68.0	1.0	69.0	1.0	69.0	1.0	0.0	
<b>TRANSP. &amp; ENVIRONMENT</b>								
Public Services*	44.4	0.0	37.6	0.0	37.7	0.0	0.1	
Fleet Services	10.0	0.0	10.0	0.0	10.0	0.0	0.0	
Animal Control	4.0	0.0	4.0	0.0	4.0	0.0	0.0	
<b>COMMUNITY SERVICES</b>								
Parks & Recreation*	9.4	4.1	6.4	5.2	6.5	5.2	0.1	
Facilities Management	15.0	0.0	15.0	0.0	13.0	0.0	-2.0	\$ (79,484)
<b>GERMANTOWN ATHLETIC CLUB</b>								
Recreation*	10.0	11.9	10.0	11.9	10.0	11.9	0.0	
Aquatics	2.0	13.5	2.0	13.5	2.0	13.5	0.0	
<b>GREAT HALL</b>	2.0	1.0	2.0	1.0	2.0	1.0	0.0	
<b>UTILITIES</b>								
Water	20.0	0.0	20.0	0.0	20.0	0.0	0.0	
Sewer	6.0	0.0	6.0	0.0	6.0	0.0	0.0	
<b>STORMWATER</b>	0.0	0.0	8.3	0.0	8.3	0.0	0.0	
<b>RECREATION</b>	0.0	0.0	0.0	1.0	0.0	1.0	0.0	
<b>AMBULANCE</b>	0.0	0.0	0.0	0.0	13.0	0.0	13.0	\$ 261,000
<b>TOTAL</b>	<u>368.4</u>	<u>39.3</u>	<u>368.3</u>	<u>40.9</u>	<u>376.9</u>	<u>40.9</u>	<u>8.6</u>	<u>\$ 16,539</u>

\* Analysis of Increase/(Decrease):

Community and Economic Development	ECD Director	(1.0)
	Economic Development Coordinator	(1.0)
Facilities Services	Crew Supervisors	(2.0)
Ambulance	Paramedics	6.0
	EMTs	6.0
	Battalion Chief	1.0

